# FACILITY MASTER PLAN:

# FINAL REPORT & RECOMMENDATIONS

I. Process & Timeline

II. Background Data

III. Community Meetings & Results

    i. Futures Conference

    ii. Educational Framework

    iii. Options

IV. Final Recommendations

V. Questions & Answers

VI. Wrap Up, Next Steps, Adjourn

# PROCESS & TIMELINE

# PROCESS OVERVIEW

## Project Start-Up

**Plan for Planning**
- Schedule
- Components
- Deliverables

**Futures Conference**

**Steering Committee**
- Guides Process
- Review Documents

**Steering Committee Meeting**

## Data Collection & Analysis

**Background Data**
- Facility Condition
- Historical/Projected Enrollment
- Capacity
- Programs
- Financial Analysis

**Geographic Information Systems (GIS)**
- Student Locations
- Attendance Boundaries
- Housing & Demographics
- Geographic Base Layers

**Steering Committee Meeting**

## Establish Educational Framework

**Community Dialogue #1-Framework**
- Background Presentation
- Questionnaire
- Small Group Work
- Report Out

**On-Line Questionnaire**

**Results Report**
- Tabulates & Summarizes Community Criteria Preference

**Steering Committee Meeting**

## Develop Options

**Work Session**
- District Input
- Apply Educational Framework

**Options Packet**
- Facility Actions
- Impacts
- Costs

**Steering Committee Meeting**

Option 1

Close Building A

Renovate Building B
- Keep Current Building Foot Print
- Update Systems:
  Mechanical, Electrical, HVAC, Plumbing, etc.
  New Boiler Systems
  ADA Improvements
- 20 Year Solution

Cost: $30 - $50m

## Community Engagement

**Community Dialogue #2-Options**
- Options Presentation
- Questionnaire
- Small Group Work
- Report Out

**Online Questionnaire**

**Results Report**
- Tabulates & Summarizes Community Criteria Preference

**Steering Committee Meeting**

## Determine Recommendations

**Final Report & Recommendations**
- Executive Summary
- Supporting Documentation

**Board Presentation**

**Steering Committee Meeting**

## Overall Project Timeline:

| Task / Activity | April | May | June | July | August | September | October | November | December | January | February | March | April | May | June | July | August | September | October | November |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | **2021** | | | | | | | | | | **2022** | | | | | |
| Kickoff Meeting | █ | | | | | | | | | | | | | | | | | | | |
| Assessment Validation | | | | | | | | | | | | | | | | | | | | |
| Background Data Collection | █ | █ | █ | █ | █ | █ | | | | | | | | | | | | | | |
| Futures Conference | | | | | | █ | | | | | | | | | | | | | | |
| Steering Committee | | | | | | | █ | █ | █ | █ | █ | █ | | | | | | | | |
| Educational Framework | | | | | | | | █ | | | | | | | | | | | | |
| Options Development | | | | | | | | | █ | | | | | | | | | | | |
| Community Feedback on Options | | | | | | | | | | █ | | | | | | | | | | |
| Recommendation Development | | | | | | | | | | | █ | | | | | | | | | |
| Board Meetings | | | | | | | | █ | | █ | | █ | | | | | | | | |
| Controlling Board | | | | | | | | | | | | | | | | | █ | | | |
| November Ballot Deadline | | | | | | | | | | | | | | | | | | █ | | |

## Community Meeting Schedule:
- ✓ ***Educational Futures Conference:*** *September 22, 6:00 pm – 8:00 pm  @ NHS Cafeteria*
- ✓ ***Community Dialogue #1/ Educational Framework:*** *November 10 , 6:00 pm – 8:00 pm @ NHS Cafeteria*
- ✓ ***Community Dialogue #2/ Facility Options:*** *February 2, 6:00 pm – 8:00 pm @ NHS Cafeteria*
- • **Board Meeting:** March 21, 2022

# STEERING COMMITTEE SCHEDULE

- Steering Committee #1:  October 6   Nordonia Middle School Media Center
- Steering Committee #2: October 20   Northfield Elementary Cafeteria
- **Community Dialogue #1/ Educational Framework: November 10   Lee Eaton Elementary Cafeteria**
- Steering Committee #3: December 1  Ledgeview Elementary Cafeteria
- Steering Committee #4: December 15   Rushwood Elementary Cafeteria
- Steering Committee #5: January 12   Northfield Elementary Cafeteria
- **Community Dialogue #2/ Facility Options: February 2 Nordonia High School Cafeteria**
- Steering Committee #6: February 23   Northfield Elementary Cafeteria
- Final Board Presentation: March 21, 2022

*All meetings were held on Wednesdays from 6:00 pm – 8:00 pm*

# BACKGROUND DATA

# PORTRAIT OF A KNIGHT

- Developed through a community process
- Adopted over a year ago
- Board approved



NORDONIA HILLS CITY SCHOOL DISTRICT

PORTRAIT OF A KNIGHT

RESILIENCE · COMMUNICATION · COLLABORATION · CREATIVITY / INNOVATION · CRITICAL THINKING · OWNERSHIP · CARING

**RESILIENCE**
*a commitment to overcoming setbacks and adapting to change*

**COMMUNICATION**
*a commitment to conveying information effectively in diverse environments*

**OWNERSHIP**
*a commitment to being responsible for one's actions and their outcomes*

**COLLABORATION**
*a commitment to working cooperatively with others to achieve a goal*

**CARING**
*a commitment to help others and be kind to oneself*

**CRITICAL THINKING**
*A commitment to objectively evaluate information to create viable solutions*

**CREATIVITY/INNOVATION**
*a commitment to turning new and imaginative ideas into reality*

## Facility Master Plan aligns facilities to the Portrait of a Knight

- Educational Framework
- Condition & Adequacy Assessments
- Enrollment vs. Capacity
- Cost to correct deficiencies & provide equitable facilities

## Validating Needs – OFCC Assessment Data
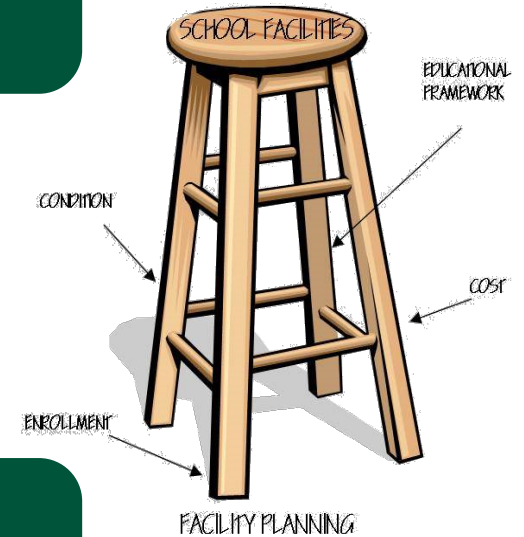
| Grade | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Nordonia Hills Historical Enrollments by School Year** | | | | | | | | | | | | |
| PK | 54 | 63 | 48 | 35 | 50 | - | - | - | - | - | - | - |
| K | 225 | 257 | 257 | 264 | 252 | 227 | 232 | 230 | 246 | 232 | 212 | 177 |
| 1 | 270 | 235 | 263 | 255 | 279 | 265 | 228 | 246 | 241 | 254 | 246 | 220 |
| 2 | 274 | 265 | 238 | 251 | 255 | 289 | 261 | 238 | 256 | 232 | 262 | 227 |
| 3 | 298 | 275 | 271 | 241 | 262 | 264 | 307 | 271 | 248 | 258 | 241 | 258 |
| 4 | 286 | 297 | 277 | 284 | 246 | 263 | 263 | 310 | 280 | 245 | 263 | 234 |
| **PK-4 Subtotal** | **1,407** | **1,392** | **1,354** | **1,330** | **1,344** | **1,308** | **1,291** | **1,295** | **1,271** | **1,221** | **1,224** | **1,116** |
| 5 | 260 | 285 | 291 | 272 | 288 | 255 | 264 | 255 | 315 | 292 | 256 | 255 |
| 6 | 302 | 260 | 287 | 294 | 276 | 287 | 261 | 282 | 263 | 318 | 304 | 249 |
| **5-6 Grades Subtotal** | **562** | **545** | **578** | **566** | **564** | **542** | **525** | **537** | **578** | **610** | **560** | **504** |
| 7 | 340 | 316 | 271 | 284 | 299 | 280 | 291 | 271 | 286 | 273 | 326 | 307 |
| 8 | 322 | 352 | 317 | 267 | 280 | 309 | 283 | 291 | 271 | 281 | 273 | 328 |
| **7-8 Grades Subtotal** | **662** | **668** | **588** | **551** | **579** | **589** | **574** | **562** | **557** | **554** | **599** | **635** |
| 9 | 373 | 367 | 376 | 325 | 300 | 305 | 322 | 297 | 319 | 286 | 302 | 297 |
| 10 | 355 | 360 | 352 | 364 | 325 | 290 | 309 | 319 | 290 | 320 | 293 | 307 |
| 11 | 369 | 338 | 337 | 329 | 342 | 312 | 286 | 305 | 326 | 288 | 332 | 288 |
| 12 | 339 | 371 | 331 | 339 | 332 | 346 | 318 | 293 | 304 | 321 | 286 | 331 |
| **9-12 Grades Subtotal** | **1,436** | **1,436** | **1,396** | **1,357** | **1,299** | **1,253** | **1,235** | **1,214** | **1,239** | **1,215** | **1,213** | **1,223** |
| **PK-12 Total** | **4,067** | **4,041** | **3,916** | **3,804** | **3,786** | **3,692** | **3,625** | **3,608** | **3,645** | **3,600** | **3,596** | **3,478** |

*Source: Ohio Department of Education*

# PROJECTED ENROLLMENT

**Nordonia Hills Projected Enrollments by School Year**

| Grade | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 |
|---|---|---|---|---|---|---|---|---|
| PK special needs | 40 | 37 | 38 | 38 | 38 | 38 | 38 | 38 |
| K | 239 | 219 | 224 | 224 | 224 | 224 | 224 | 224 |
| 1 | 236 | 251 | 229 | 234 | 234 | 234 | 234 | 234 |
| 2 | 219 | 239 | 254 | 232 | 238 | 238 | 238 | 238 |
| 3 | 208 | 227 | 247 | 263 | 240 | 246 | 246 | 246 |
| 4 | 260 | 209 | 228 | 249 | 264 | 242 | 247 | 247 |
| **PK-4 Subtotal** | **1,202** | **1,182** | **1,220** | **1,240** | **1,238** | **1,222** | **1,227** | **1,227** |
| 5 | 277 | 263 | 212 | 231 | 252 | 267 | 245 | 250 |
| 6 | 254 | 285 | 270 | 217 | 237 | 259 | 275 | 251 |
| **5-6 Grades Subtotal** | **531** | **548** | **482** | **448** | **489** | **526** | **520** | **501** |
| 7 | 280 | 259 | 291 | 276 | 222 | 242 | 264 | 281 |
| 8 | 269 | 280 | 259 | 291 | 276 | 222 | 242 | 264 |
| **7-8 Grades Subtotal** | **549** | **539** | **550** | **567** | **498** | **464** | **506** | **545** |
| 9 | 332 | 287 | 299 | 277 | 311 | 295 | 237 | 259 |
| 10 | 349 | 332 | 288 | 299 | 277 | 311 | 295 | 237 |
| 11 | 217 | 258 | 246 | 213 | 221 | 205 | 230 | 218 |
| 12 | 226 | 218 | 260 | 248 | 214 | 223 | 206 | 232 |
| **9-12 Grades Subtotal** | **1,124** | **1,095** | **1,093** | **1,037** | **1,023** | **1,034** | **968** | **946** |
| Career Tech Off-Site | 113 | 121 | 129 | 118 | 111 | 109 | 111 | 115 |
| **PK-12 Total** | **3,519** | **3,485** | **3,474** | **3,410** | **3,359** | **3,355** | **3,332** | **3,334** |

Source: FutureThink

Lee Eaton ES
11.5 acres

Rushwood ES
22 acres

Ledgeview ES
11.6 acres

Northfield ES
6.7 acres

Nordonia MS
11 acres

Nordonia HS
50 acres
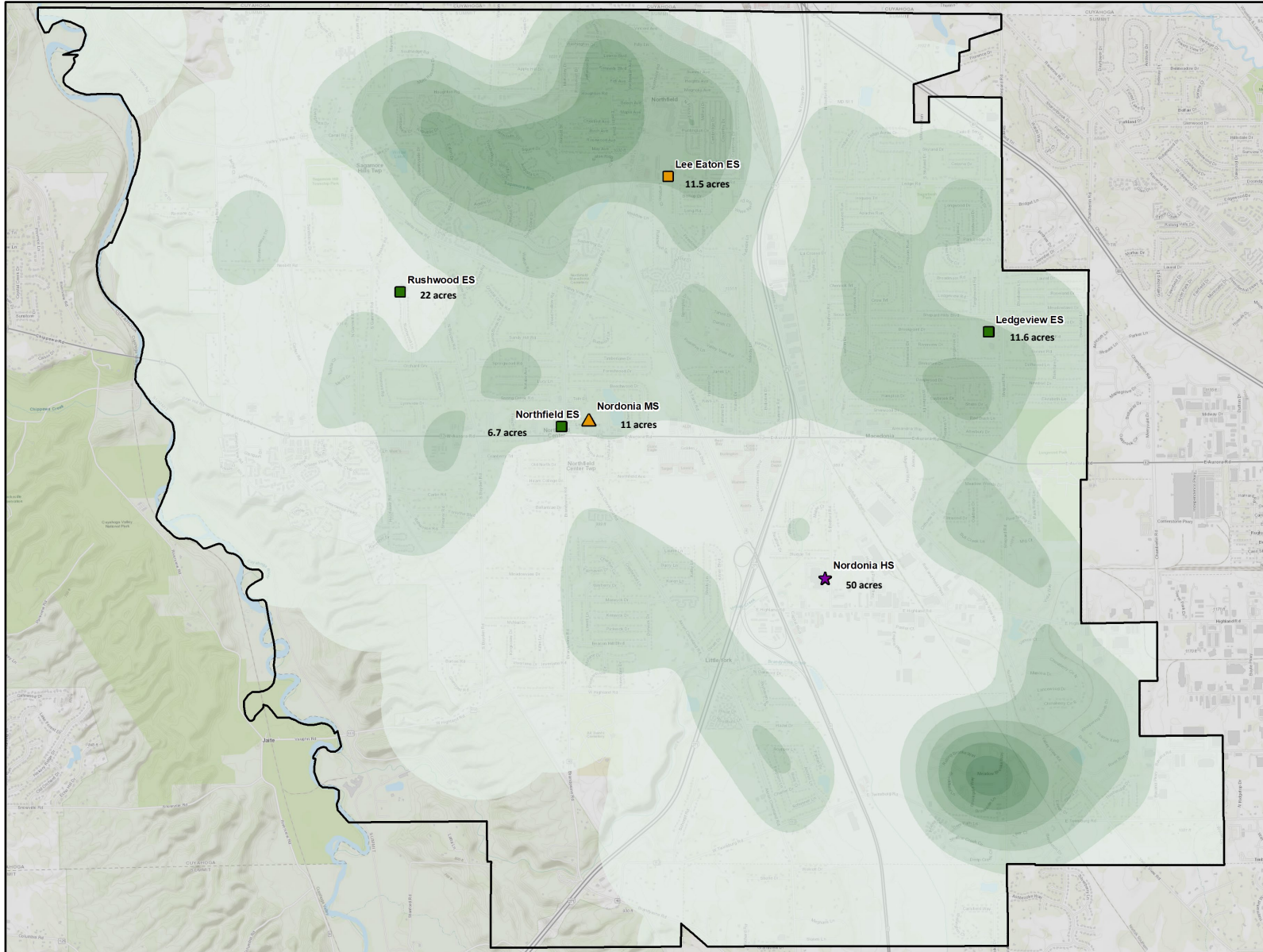
# ALL SITES

Ledgeview ES

Lee Eaton ES
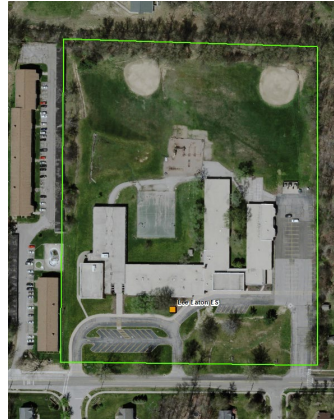
Rushwood ES

Nordonia HS / Transportation

Nordonia MS

Northfield ES

# COMMUNITY MEETINGS & RESULTS

- Wednesday, September 22, 2021
- Approximately 75 attendees
- Online Questionnaire for a week following in person meeting – with approximately 20 respondents
- 4 Questions:

  1. *What qualities should the students of 2050 have?*

  2. *What are the careers of 2050?*

  3. *What does the school of 2050 look like?*

  4. *How do the facilities support or hinder "Portrait of a Knight"?*

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architecture

**Held Nov. 10th Lee Eaton ES**

- 21 committee members, and 17 non-committee members attended (this is lower participation from the community than we would have liked)
- 6 groups completed the survey
- An additional 815 online surveys were collected (This is a really big number – a good thing!)

**Observations**

- Doing nothing is not an option
- There is support for reducing the number of facilities
- There is support for three total facilities

# MAP OF NEIGHBORING SCHOOL DISTRICTS

| District | Schools | Grades Served | Enrollment | Students / Grade |
|---|---|---|---|---|
| **Bedford City Schools:** PK-3, 4-6, 7-8, 9-12 2,914 Students | Central Primary School | K-3 | 466 | 117 |
| | Glendale Primary School | PK-3 | 372 | 88 |
| | Carylwood Intermediate School | 4-6 | 286 | 95 |
| | Columbus Intermediate School | 4-6 | 333 | 111 |
| | Heskett Middle School | 7-8 | 463 | 232 |
| | Bedford High School | 9-12 | 994 | 249 |
| **Brecksville-Broadview Heights City Schools:** PK, K-4, 5-8, 9-12 3,637 Students | Stepping Stone Preschool | PK | 48 | 48 |
| | Chippewa Elementary School | K-4 | 428 | 86 |
| | Highland Drive Elementary School | K-4 | 364 | 73 |
| | Hilton Elementary School | K-4 | 412 | 82 |
| | Brecksville-Broadview Heights Middle Scho | 5-8 | 1,123 | 281 |
| | Brecksville-Broadview Heights High School | 9-12 | 1,262 | 316 |
| **Hudson City Schools:** PK-K, 1-2, 3-5, 6-8, 9-12 4,570 Students | Evamere Elementary School | PK-K | 361 | 289 |
| | Ellsworth Hill Elementary School | 1-2 | 639 | 320 |
| | East Woods Elementary School | 3-5 | 992 | 331 |
| | Hudson Middle School | 6-8 | 1,039 | 346 |
| | Hudson High School | 9-12 | 1,539 | 385 |
| **Independence Local Schools:** PK-4, 5-8, 9-12 1,089 Students | Independence Primary School | PK-4 | 441 | 84 |
| | Independence Middle School | 5-8 | 329 | 82 |
| | Independence High School | 9-12 | 319 | 80 |
| **Nordonia Hills City Schools** K-4, 5-6, 7-8, 9-12 3,485 Students | Ledgeview Elementary School | K-4 | 423 | 85 |
| | Northfield Elementary School | K-4 | 359 | 72 |
| | Rushwood Elementary School | K-4 | 334 | 67 |
| | Lee Eaton Elementary School | 5-6 | 504 | 252 |
| | Nordonia Middle School | 7-8 | 635 | 318 |
| | Nordonia High School | 9-12 | 1,230 | 308 |
| **Revere Local Schools** PK-2, 3-5, 6-8, 9-12 2,775 Students | Richfield Elementary School | PK-2 | 584 | 180 |
| | Bath Elementary School | 3-5 | 634 | 211 |
| | Revere Middle School | 6-8 | 700 | 233 |
| | Revere High School | 9-12 | 857 | 214 |
| **Solon City Schools** PK, K-4, 5-6, 7-8, 9-12 4,504 Students | Solon Preschool | PK | 43 | 43 |
| | Dorothy E Lewis Elementary School | K-4 | 521 | 104 |
| | Grace L Roxbury Elementary School | K-4 | 501 | 100 |
| | Parkside Elementary School | K-4 | 484 | 97 |
| | Orchard Middle School | 5-6 | 702 | 351 |
| | Solon Middle School | 7-8 | 681 | 341 |
| | Solon High School | 9-12 | 1,572 | 393 |
| **Twinsburg City Schools** PK-1, 2-3, 4-6, 7-8, 9-12 4,111 Students | Wilcox Elementary School | PK-1 | 704 | 313 |
| | Samuel Bissell Elementary School | 2-3 | 558 | 279 |
| | Geo G Dodge Elementary School | 4-6 | 889 | 296 |
| | R B Chamberlin Middle School | 7-8 | 640 | 320 |
| | Twinsburg High School | 9-12 | 1,320 | 330 |
| **Woodridge Local Schools** PK-5, 6-8, 9-12 1,963 Students | Woodridge Elementary School | PK-5 | 848 | 136 |
| | Woodridge Middle School | 6-8 | 400 | 133 |
| | Woodridge High School | 9-12 | 715 | 179 |
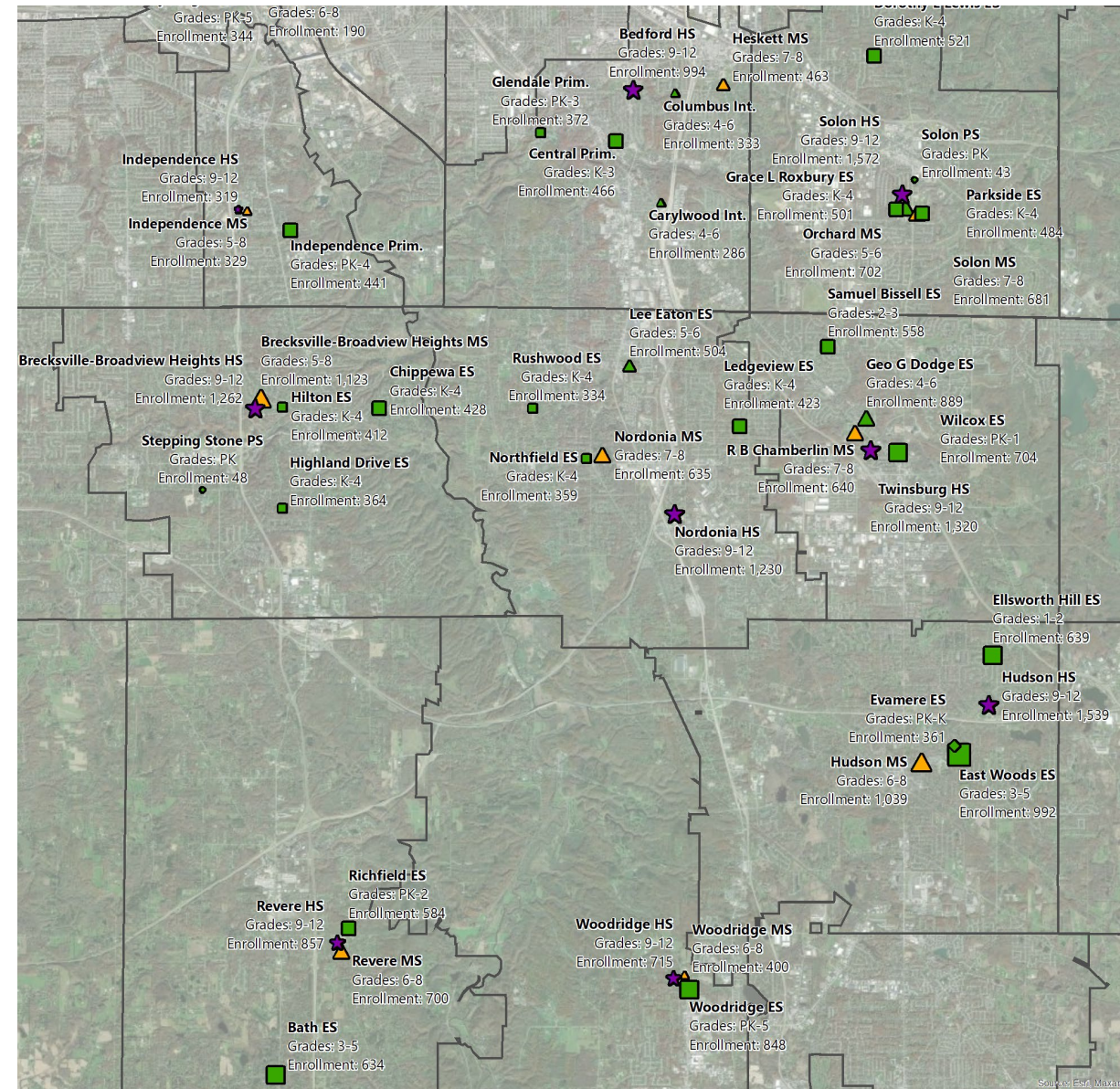
**Observations**

- Doing nothing is not an option
- There is support for reducing the number of facilities
- There is support for three total facilities (One ES, One MS, One HS)

| Elementary Sites | |
|---|---|
| 1 | 100 |
| 2 | 85 |
| 3 | 128 |
| 4 | 118 |
| 5 | 6 |
| 6 | 2 |

| Secondary Sites | |
|---|---|
| 1 | 3 |
| 2 | 420 |
| 3 | 27 |

| Total Sites | |
|---|---|
| 2 | 2 |
| 3 | 97 |
| 4 | 81 |
| 5 | 115 |
| 6 | 128 |
| 7 | 9 |
| 8 | 5 |

# COMMUNITY MEETING #2:
# FACILITY OPTIONS

| Facility | Action | Grade Configuration | Proposed Enrollment | Square Footage | Capital Costs | 10-Year Operational Savings |
|---|---|---|---|---|---|---|
| Ledgeview ES | Renovate | K-4 | 394 | 72,572 | $14.7M | None |
| Northfield ES | Renovate | K-4 | 394 | 49,085 + 13,506 | $15.2M | None |
| Rushwood ES | Renovate | K-4 | 394 | 48,593 | $11.1M | None |
| Lee Eaton ES | Renovate | 5-6 | 482 | 63,114 | $14.5M | None |
| Nordonia MS | Renovate | 7-8 | 550 | 117,696 | $20.8M | None |
| Nordonia High School | Renovate | 9-12 | 1,093 | 226,431 | $42.4M | None |
| **Total** | | | **3,307** | **591,017** | **$118.7M** | **None** |

**Costs to renovate existing facilities**

- Do not include any changes to the functionality of the facility (No reprogramming dollars)
- Costs are based on 2021 assessment costs and are ***NOT*** updated based on current market volatility (15% to 17% inflation)

- The Steering Committee does not feel that this is a good option considering that there is no operational efficiency gained, and if we consider market volatility, this could be 75%-80% the cost of building newer and fewer facilities

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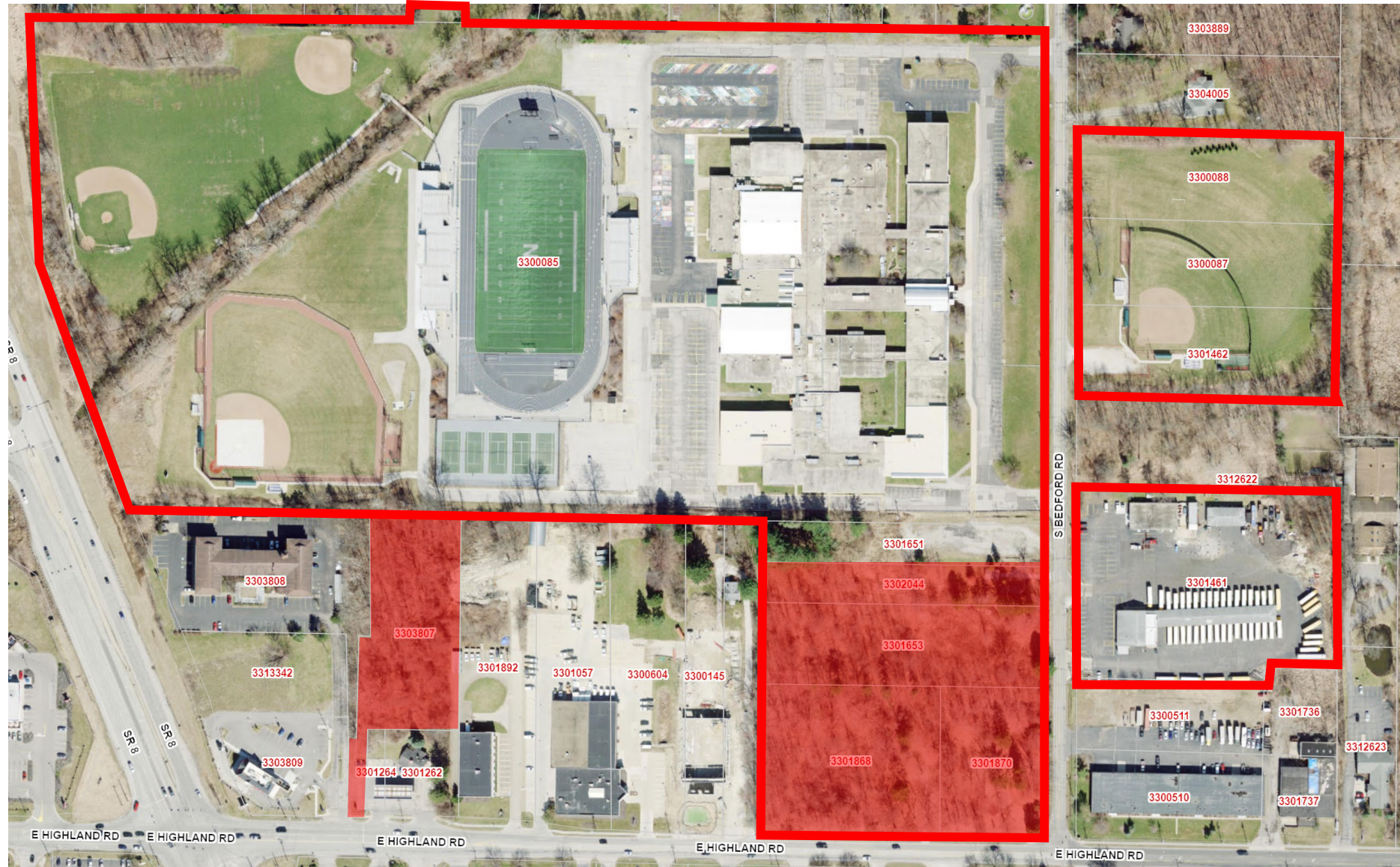
- The District has a current **debt capacity of $150 to $165** million based on current conditions. This has the potential to change based on fluctuations in interest rates and assessed valuation.
  - The Millage Rate for a Bond of $150million would be 6.43
  - The Millage Rate for a Bond of $165million would be 7.07

- Current Construction Market: Due to supply chain and other factors, we are seeing project costs coming in **15%** higher than they would have been last year. Pre-pandemic escalation was typically **3-5%** per year.

- Construction costs used to estimate new construction are **$325** per square foot, plus an additional **$10** per square foot for demolition. We feel like this is a relatively safe number, and hope that the costs can be lower.

# OPTIONS SUMMARY

| | Option 1 | Option 2 | Option 3 | Option 4 |
|---|---|---|---|---|
| **Grade Configuration** | K-3, 4-6, 7-8, 9-12 | Two K-4, 5-8, 9-12 | K-4, 5-8, 9-12 | K-3, 4-6, 7-12 |
| **Total Buildings** | 4 | 4 | 3 | 3 |
| **Total Square Footage** | 515,242 sq. ft. | 511,006 sq. ft. | 500,263 sq. ft. | 502,242 sq. ft. |
| **Total Costs** | $173.3m | $172.1m | $168.6m | $169.1m |
| **10-Year Operational Savings** | $14m | $14m | $21m | $21m |

| | Option 1 | Option 2 | Option 3 | Option 4 |
|---|---|---|---|---|
| | 9-12<br>1,093 students<br>$67.3M | 9-12<br>1,093 students<br>$67.3M | 9-12<br>1,093 students<br>$67.3M | 7-12<br>1643 students<br>$94M |
| | 7-8<br>550 students<br>$31.4M | 5-8<br>1,032 students<br>$52.6M | 5-8<br>1,032 students<br>$51.9M | 4-6<br>710 students<br>$33.2M |
| | 4-6<br>710 students<br>$33.2M | K-4<br>591 students<br>$23M   K-4<br>591 students<br>$23M | K-4<br>1,182 students<br>$42M | K-3<br>954 students<br>$34.5M |
| | K-3<br>954 students<br>$34.7M | | | |

# FINAL STEERING COMMITTEE MEETING: COMMUNITY MEETING #2 RESULTS

| Site | Suitability |
|------|-------------|
| Ledgeview | 😐 |
| Northfield | 🙁 |
| Rushwood | 🙂 |
| Lee Eaton | 🙂 |
| Nordonia MS | 😐 |
| Nordonia HS | 🙂 |

- **Status Quo is not an option.**
- **Preference is new construction vs. renovated spaces.**
- **Preferred elementary site is Rushwood.**
- **Middle School is either new building at Lee Eaton or new building at the current MS site.**
- **High School is where it is.**
- **The District should have enough money that they should be able to lower taxes, especially with the MGM money.**

**The participants that attended the meeting on February 2ⁿᵈ came to a different conclusion than those that completed the survey online.**

- In person meeting preferred option 4.
- Online results preferred option 3 and disliked option 4.
- There were over 1,000 views of the survey, and only 486 views of the presentation video.
- The steering committee responses did NOT influence the groups towards option 4.

# INDIVIDUAL RESULTS VS. GROUP RESULTS

## Steering Committee Only

Please select your level of support for each of the options independently

Answered: 18    Skipped: 0
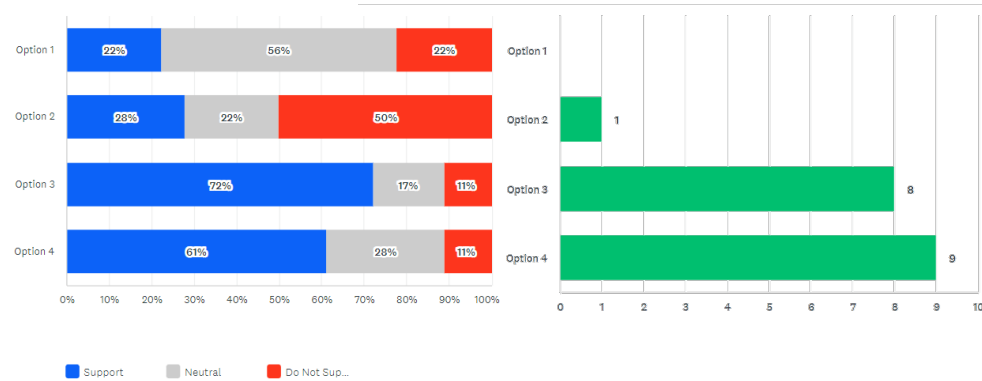


## All Responses

Please select your level of support for each of the options independently

Answered: 758    Skipped: 244
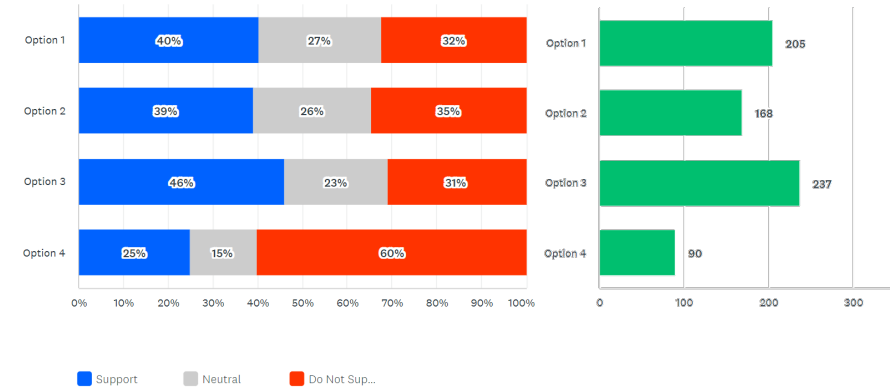


## All In-Person Responses

Please select your level of support for each of the options independently

Answered: 32    Skipped: 3
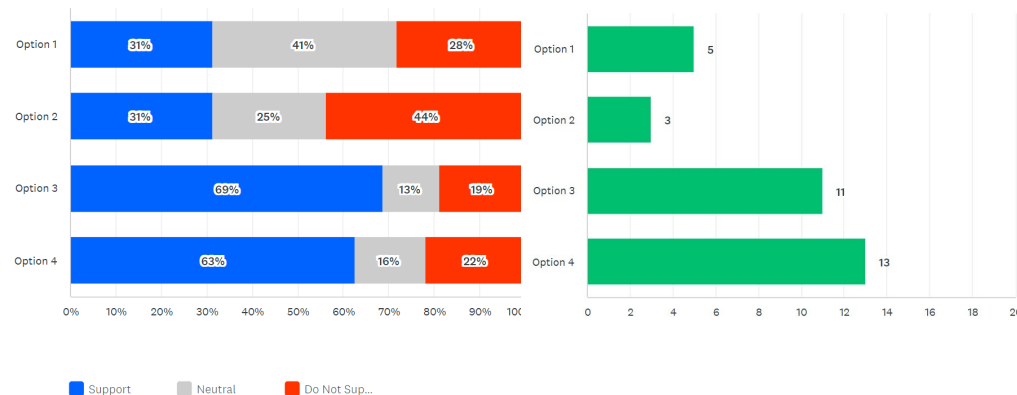
Q1 Please select your level of support for each of the options independently

Answered: 10    Skipped: 0

# INDIVIDUAL RESULTS

## Please select your level of support for each of the options independently

Answered: 758     Skipped: 244
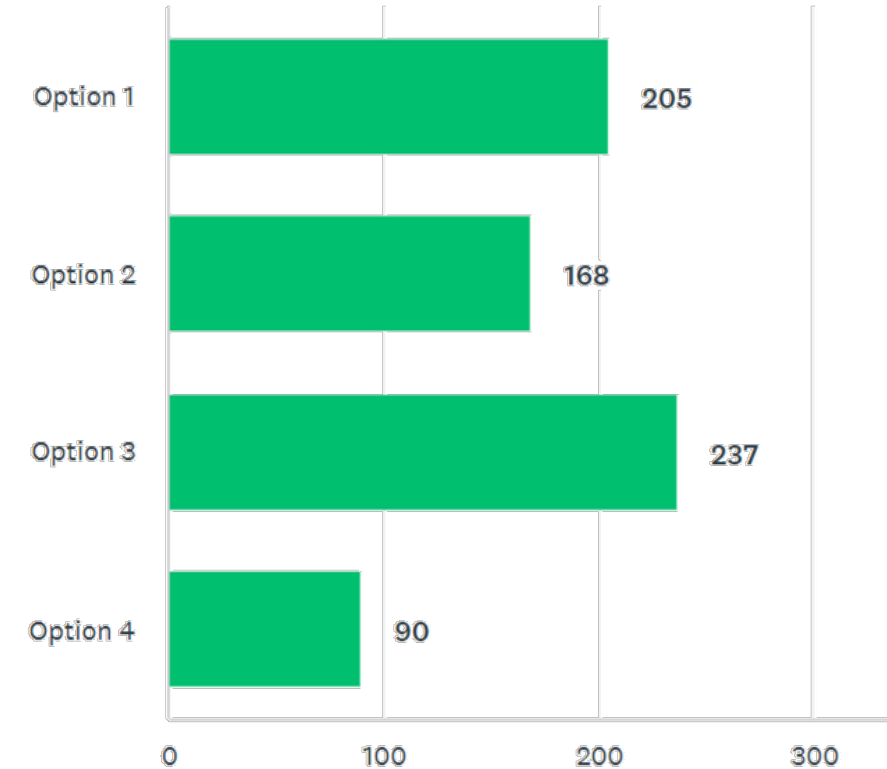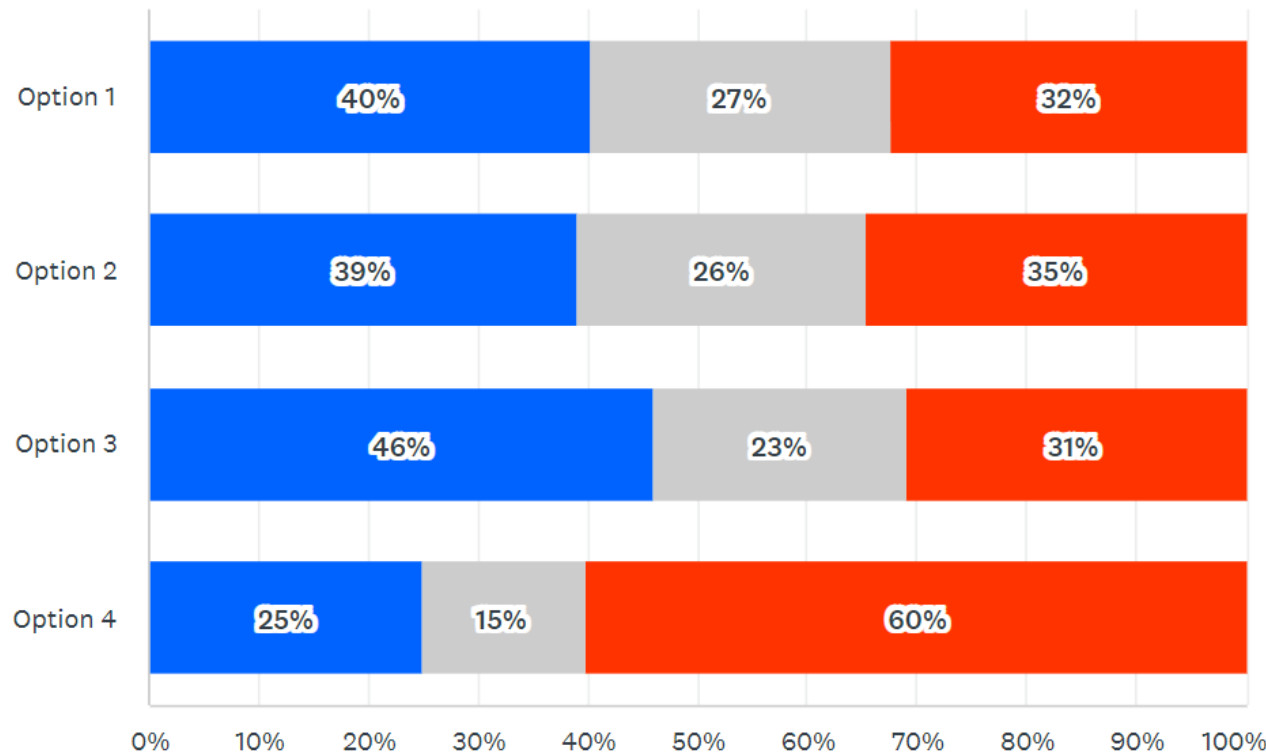


| | Support | Neutral | Do Not Sup... |
|---|---|---|---|

Q4 Given the realities of escalating costs and affordability, how would you prioritize buildings by grade level.
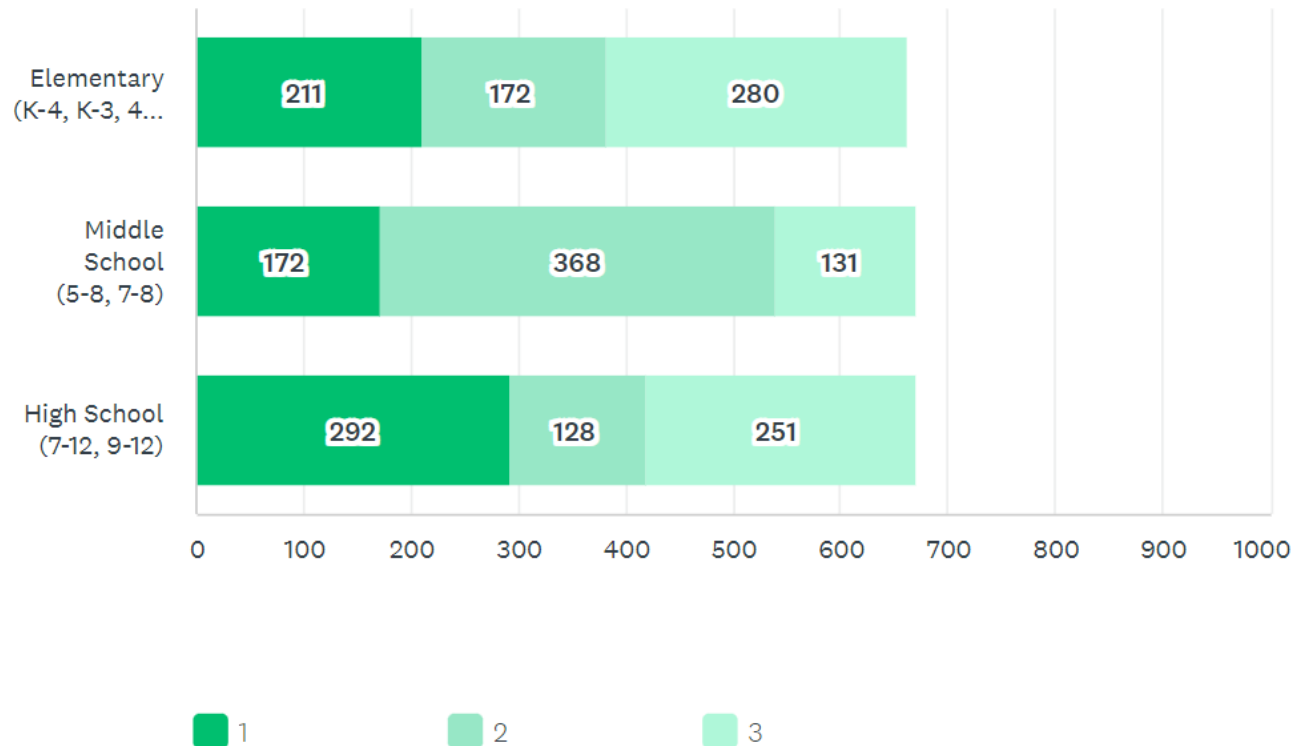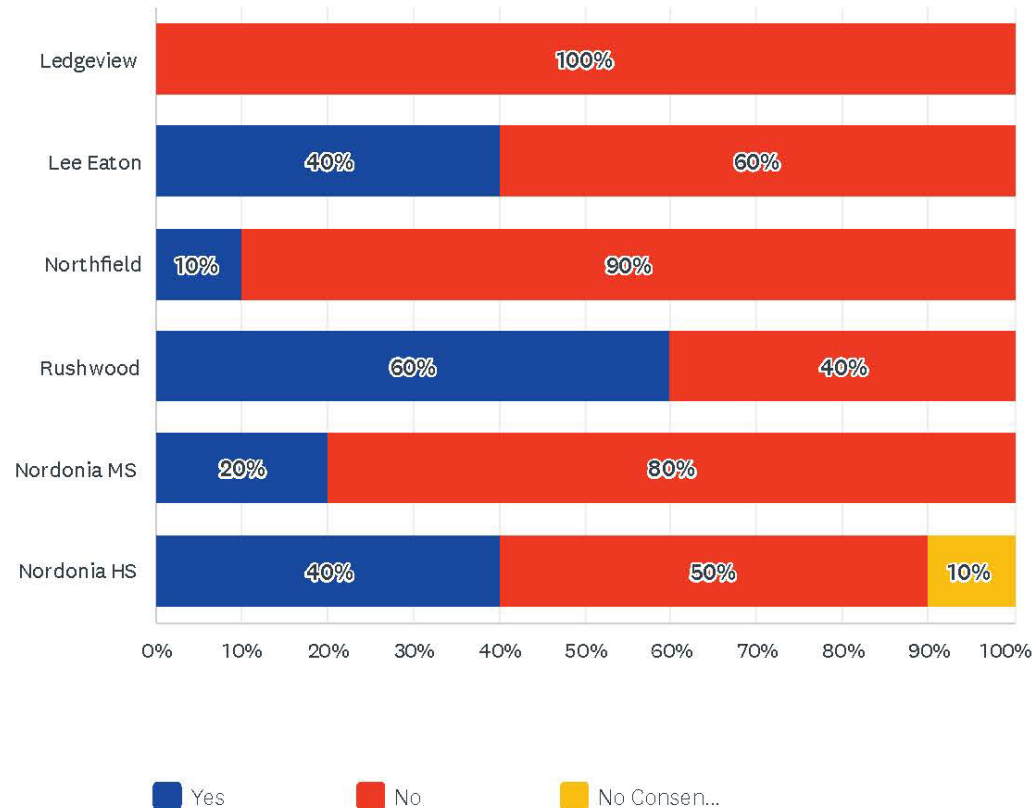
Answered: 9    Skipped: 1
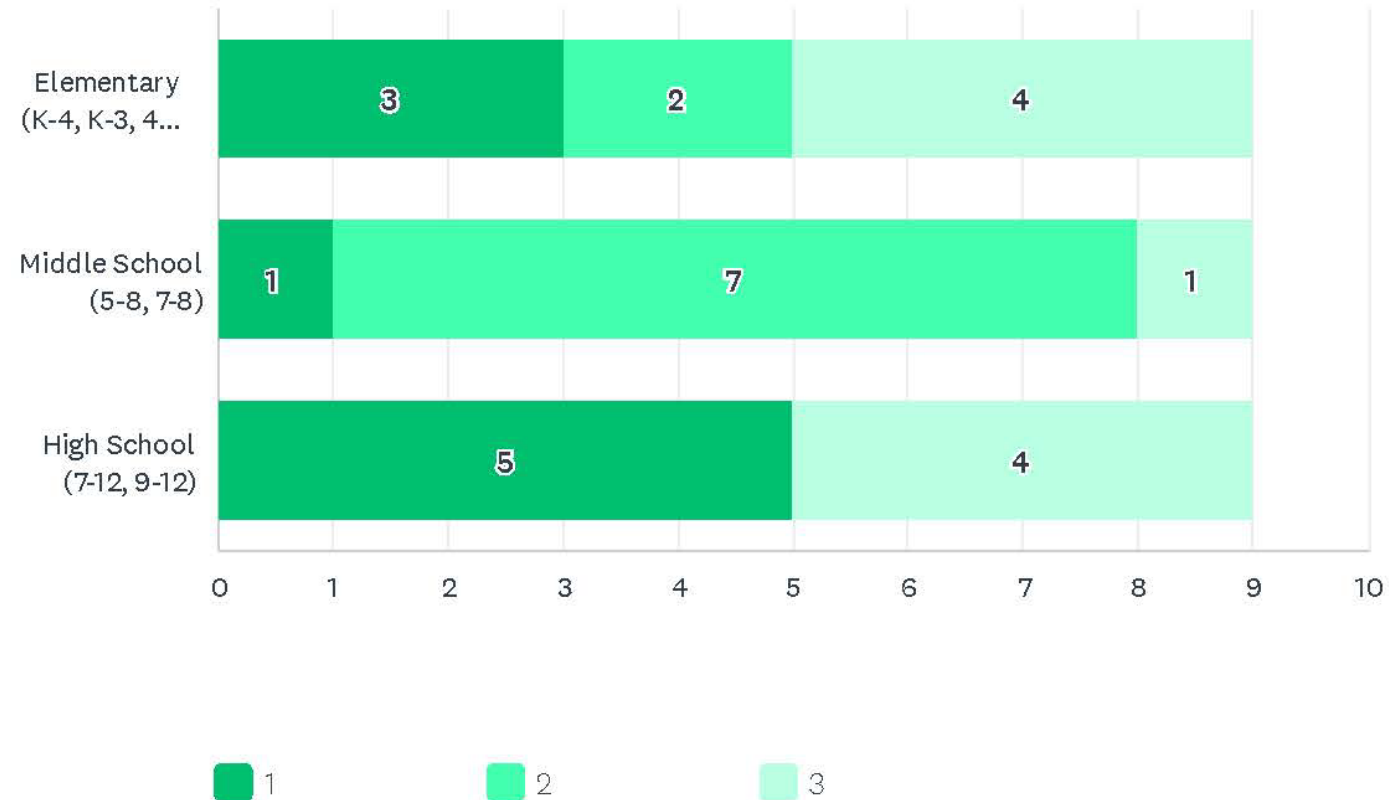
Given the realities of escalating costs and affordability, how would you prioritize buildings by grade level.

Answered: 678    Skipped: 324

If it becomes necessary to reduce costs, should renovations and potential additions be considered at any of the facilities? (Example: Renovate early 2000's additions to facilities, and construct new core classroom spaces)
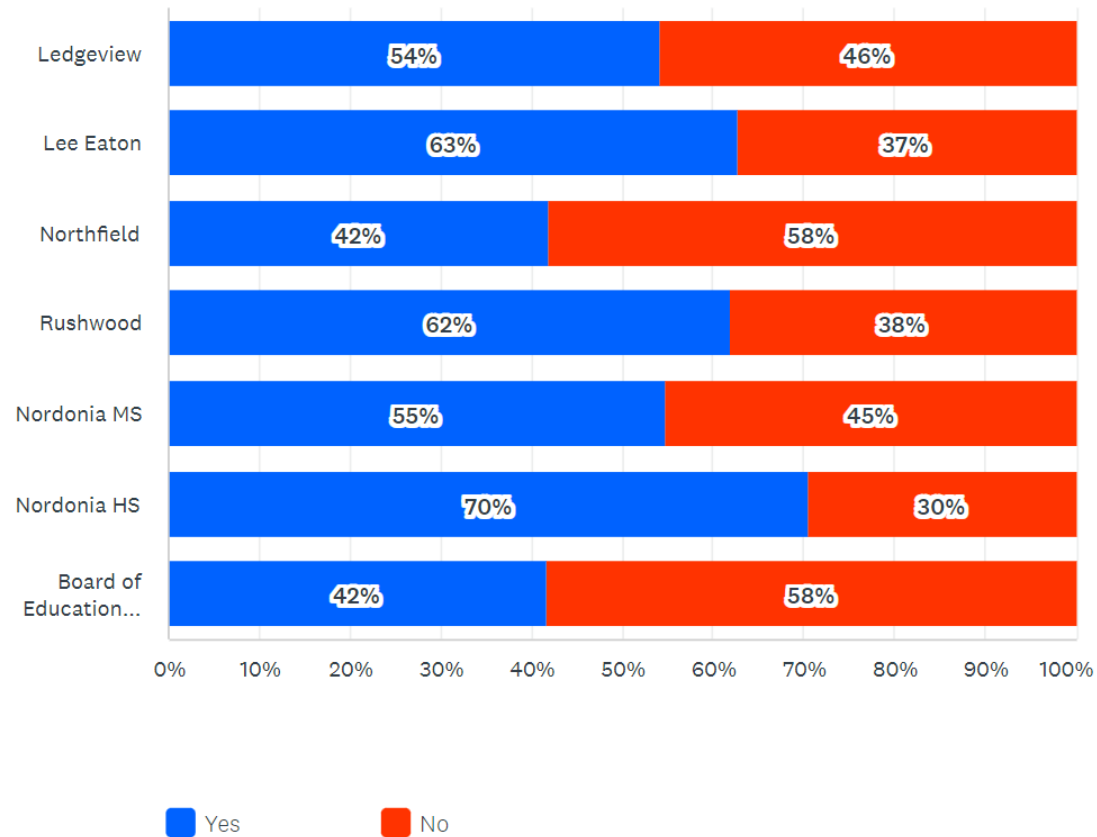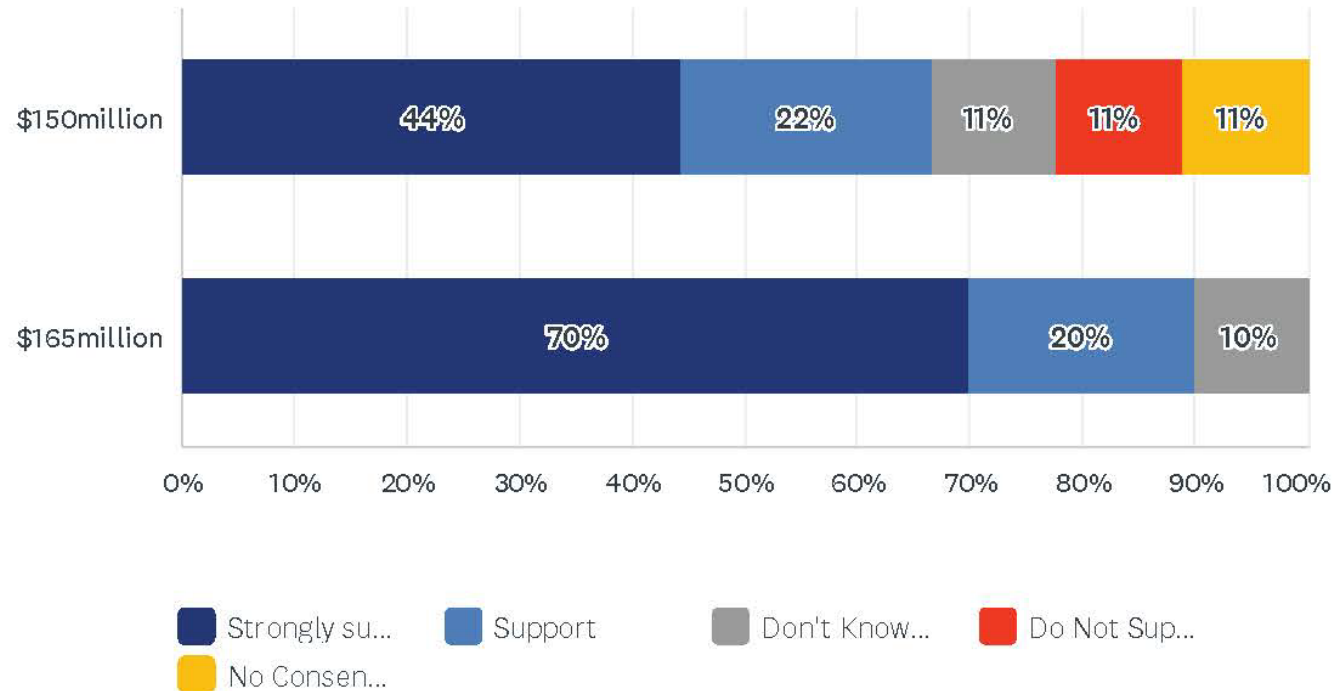
Answered: 695   Skipped: 307

Q6 Would you be willing to support a bond issue between $150million and $165million to improve District facilities? Please rate these independently and keep in mind that increasing costs may require renovations instead of replacements as recommendations are developed.

Answered: 10     Skipped: 0



| | Strongly su... | Support | Don't Know... | Do Not Sup... |
|---|---|---|---|---|
| | No Consen... | | | |

$150million: 44% Strongly support, 22% Support, 11% Don't Know, 11% Do Not Support, 11% No Consensus

$165million: 70% Strongly support, 20% Support, 10% Don't Know

Would you be willing to support a bond issue between $150million and $165million to improve District facilities? Please rate these independently and keep in mind that increasing costs may require renovations instead of replacements as recommendations are developed.
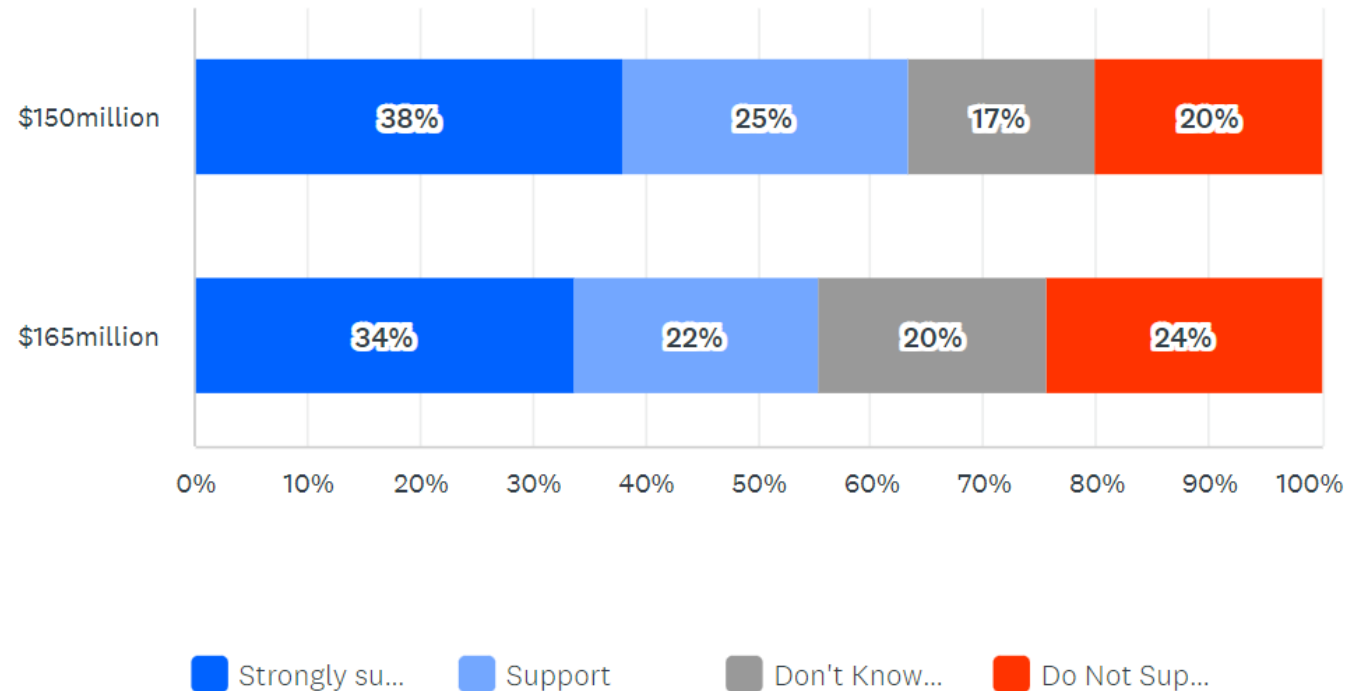
Answered: 716    Skipped: 286



| | Strongly su... | Support | Don't Know... | Do Not Sup... |
|---|---|---|---|---|
| $150million | 38% | 25% | 17% | 20% |
| $165million | 34% | 22% | 20% | 24% |

# OPTION 1: Results Analysis

| Grade Config | Ledgeview | Northfield | Rushwood | Lee Eaton | Nordonia MS | Nordonia HS |
|:---:|:---:|:---:|:---:|:---:|:---:|:---:|
| K-2 | 2 | | 1 | | | |
| K-3 | 17 | 6 | **30** | 8 | 1 | |
| K-4 | 2 | 2 | 4 | 2 | | |
| 3-4 | | 1 | 1 | | | |
| 4-6 | 4 | 8 | 11 | **35** | | |
| 5-6 | 1 | | | 6 | | |
| 5-8 | | | 2 | | 4 | |
| 6-8 | | | | | 1 | |
| 7-8 | | 1 | 1 | 8 | **48** | 1 |
| 4-5 | | | | 1 | | |
| 7-12 | | | | | | 1 |
| 9-12 | | | | | 1 | **65** |

**Majority: K-3 @ Rushwood, 4-6 @ Lee Eaton, 7-8 @ MS, 9-12 @ High School**

9-12
1,093 students
$67.3M

7-8
550 students
$31.4M

4-6
710 students
$33.2M

K-3
954 students
$34.7M

SōL
HARRIS/DAY
architecture

**9-12**
**1,093 students**
**$67.3M**

**5-8**
**1,032 students**
**$52.6M**

**K-4**
**591 students**
**$23M**

**K-4**
**591 students**
**$23M**

| Grade Config | Ledgeview | Northfield | Rushwood | Lee Eaton | Nordonia MS | Nordonia HS |
|:---:|:---:|:---:|:---:|:---:|:---:|:---:|
| K-3 | | 1 | | | | |
| K-4 | **42** | 6 | **59** | 32 | 1 | 1 |
| K-5 | | 1 | 1 | | | |
| 4-6 | | | | 1 | | |
| 5-6 | | | | 1 | | |
| 5-8 | | 1 | 3 | 15 | **51** | |
| 6-8 | | | | | 1 | |
| 7-8 | | | | | 2 | |
| 5-8, 9-12 | | | | | | 1 |
| 9-12 | 1 | | | | | **71** |

**Majority: K-4@ Ledgeview, K-4 @ Rushwood, 5-8 @ MS, 9-12 @ High School**

# OPTION 3: Results Analysis

9-12
1,093 students
$67.3M

5-8
1,032 students
$51.9M

K-4
1,182 students
$42M

| Grade Config | Ledgeview | Northfield | Rushwood | Lee Eaton | Nordonia MS | Nordonia HS |
|---|---|---|---|---|---|---|
| K-2 | | | 1 | | | |
| K-3 | | | 1 | | | |
| K-4 | 7 | 3 | **49** | 35 | 8 | |
| K-5 | 1 | | | | | |
| K-6 | | | 1 | | | |
| K-4, 5-8 | | | 1 | | | |
| 3-4 | | 1 | | | | |
| 4-6 | | | | 1 | | |
| 5-6 | 1 | | | 1 | | |
| 5-8 | 1 | 1 | 18 | 26 | **50** | |
| 6-8 | | | | | 1 | |
| 7-8 | | | | | 3 | |
| 7-12 | | | | | | 1 |
| 9-12 | | | | | | **98** |
| 5-8, 9-12 | | | | | | 1 |
| K-4, 5-8, 9-12 | | | | | | 2 |

**Majority: K-4 @ Rushwood, 5-8 @ MS, 9-12 @ High School**

# OPTION 4: Results Analysis

7-12
1643 students
$94M

4-6
710 students
$33.2M

K-3
954 students
$34.5M

| Grade Config | Ledgeview | Northfield | Rushwood | Lee Eaton | Nordonia MS | Nordonia HS |
|:---:|:---:|:---:|:---:|:---:|:---:|:---:|
| K-3 | 7 | 1 | **33** | 9 | 1 | |
| K-4 | | 1 | 1 | 1 | | |
| 4-6 | 2 | 1 | 6 | **28** | 17 | |
| 5-6 | | | | | 1 | |
| 5-8 | | | | | 1 | |
| 7-12 | | | | | | **51** |
| 7-8, 9-12 | | | | | | 2 |
| 9-12 | | | | | | 1 |

**Majority: K-3 @ Rushwood, 4-6 @ MS, 7-12 @ High School**

# FINAL STEERING COMMITTEE MEETING: DRAFTING RECOMMENDATIONS

- **How much things cost**
- **The difference between capital and operating funds**
- **Where the MGM money is going**
- **What we can do without increasing the tax rate**
- **The condition of our schools**

- **Preferred Recommendation - Option 3 ($158.5M)**
  - New K-4 @ Rushwood
  - New 5-8 @ Lee Eaton
  - New 9-12 @ High School
  - No new BOE Offices

- **Alternative Recommendation – Based on Recent Property Acquisition (Possibly less than $158.5M)**
  - New HS on newly acquired property
  - New 5-8 on existing HS footprint (Reuse gyms and auditorium if possible)
  - New K-4 on Lee Eaton (More central than Rushwood)

# FINAL RECOMMENDATIONS

9-12
1,093 students
$67.3M
@ High School

5-8
1,032 students
$46.7M
@ Lee Eaton

K-4
1,182 students
$42M
@ Rushwood

OR

5-8
1,032 students
$46.7M

9-12
1,093 students
$67.3M
@ High School

K-4
1,182 students
$42M
@ Lee Eaton

# FINAL RECOMMENDATIONS

9-12
1,093 students
$67.3M

5-8
1,032 students
$46.7M

K-4
1,182 students
$42M

| Facility | Action | Grade Configuration | Proposed Enrollment | Square Footage | Capital Costs | 10-Year Operational Savings |
|----------|--------|--------------------|--------------------|----------------|---------------|----------------------------|
| New K-4 @ TBD | New | K-4 | 1,182 | 127,263 | $42.0M | None |
| New 5-8 @ TBD | New | 5-8 | 1,032 | 142,000 | $46.7M | None |
| Replacement 9-12 | New | 9-12 | 1,093 | 200,000 | $67.3M | None |
| Additional Demos | | | | | $2.5M | $21M |
| **Total** | | | **3,307** | **469,263** | **$158.5M** | **$21M** |

**So far, our construction costs of $325 per foot are holding.**

**What do we do if costs escalate beyond the debt ceiling?**

- Construct the new HS on newly acquired property
- Minor renovations at the existing HS to make suitable for grades 5-8
- New K-4 @ Lee Eaton (to gain operational savings)
- New 5-8 later when finances allow

Reach group consensus around a primary recommendation **AND** an alternative for the Board to consider.

**Consensus Scale:**

1. I support the recommendation.
2. I support the recommendation with hesitation.
3. I do not support the recommendation, but will do nothing to impede it.
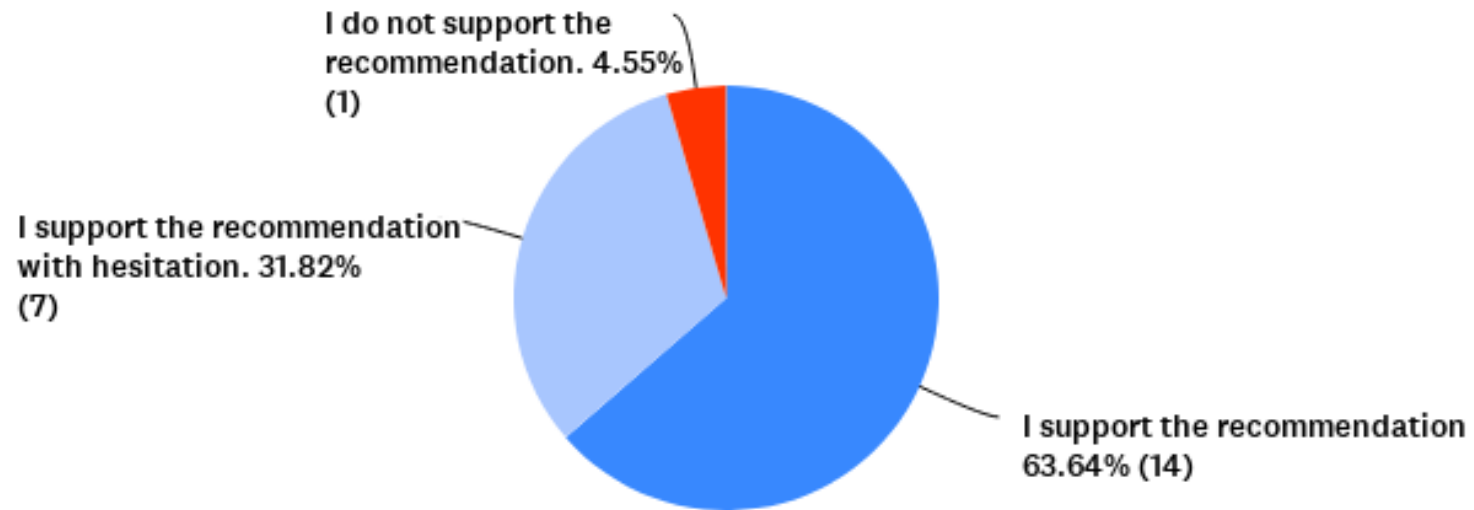4. I do not support the recommendation.

Q1 Please share you level of support regarding the recommendation to District Leadership.

# THANK YOU!