Idaho Falls School District 91 A World Class Education

Long-Range Facilities Master Plan

2Na Ch

Steering Committee #2

February 17, 2022





WELCOME & INTRODUCTIONS

- 2 GENERAL OVERVIEW: PROCESS & TIMELINE
- 6 SURVEY RESULTS
- **43** STEERING COMMITTEE
- 46 COMMUNITY MEETING
- 50 SURVEY RESULTS



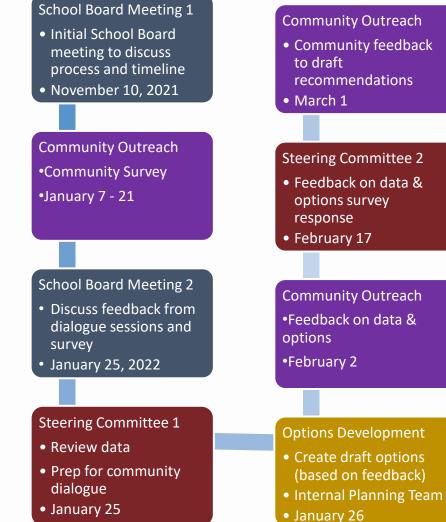
The mission of Idaho Falls School District 91, in cooperation with our community, is to graduate all students with the knowledge, skills and attributes they need to be successful beyond high school.



GENERAL OVERVIEW PROCESS & TIMELINE

Idaho Falls School District 91 | Facility Master Plan

3



Community Outreach •Feedback on data &

School Board Work Session

Final School Board

• Present final FMP

recommendations

Presentation

• March 9

- Discuss potential next steps
- March 15

Steering Committee 3 • Gain SC feedback on the recommendations and the way forward • April TBD



PROCESS AND TIMELINE

Nov – Apr

PLANNING GUIDELINES EQUITY, TRANSPARENCY, "TRADING UP"



Promotes equity	Created from data,	Community outreach	Transparency	All options are created
	drives towards the	materially impacts	throughout the	to be "trade-up"
	vision	each step	process	scenarios for students
• All schools will receive priority repairs with options created to provide equitable access to high-quality facilities division-wide	 Options are created to meet the needs of each planning area as identified by the data and informed by stakeholders 	 Outreach helps inform the vision, planning priorities, options developed, and the final recommendations 	• The project website provides up-to-date documents from the process with notices of upcoming events	 No option will be considered if it does not improve the learning environment for students

GOALS AND OUTCOMES LONG-RANGE FACILITIES MASTER PLAN



What should the plan contain?

• The goal of this process is to create the Long-Range Facilities Master Plan that will guide major capital investments for the next 5-10 years. This is our sole focus right now with the Steering Committee and Community Outreach survey data todate.

How do we fund it & how long will it take?

• Once the Board of Trustees agrees on a Long-Range Facilities Master Plan, the Board will determine the best ways to fund it. Given the scale of identified need, bond funding will likely be part of the solution.



JANUARY 2022 COMMUNITY SURVEY DATA

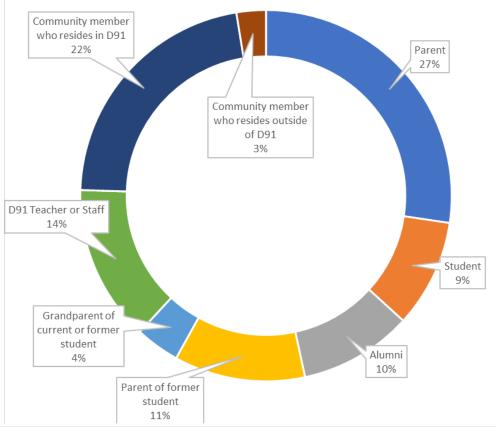
> The community survey went from January 7th-21st. The survey was available in both English and Spanish. The intent of this survey was to collect input regarding future investments in our school facilities and to set priorities and develop a Facilities Master Plan for Idaho Falls School District 91.

3,089 total respondents

- 2,672 respondents were affiliated with a high school
- 1,353 respondents were affiliated with a middle school
- 2,518 respondents were affiliated with an elementary school



Percent: Selected Affiliation





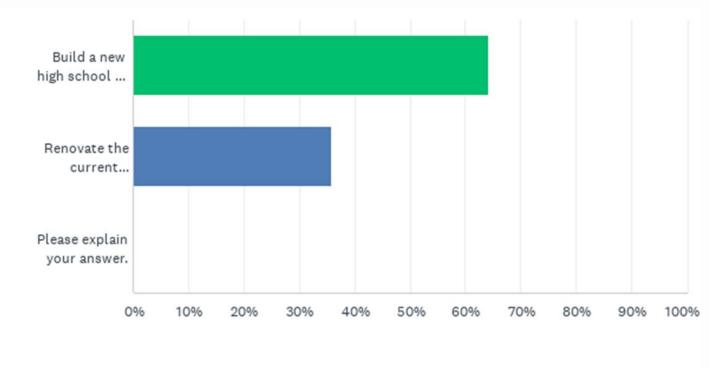
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Idaho Falls School District 91 | Facility Master Plan 8

In previous community outreach and facilities work, Idaho Falls High School has been identified as overcapacity and in need of major renovations and improvements. **Tell us what you think would be the best way to update and improve Idaho Falls High School**.

Answered: 2,992 Skipped: 97

- 64% of respondents support building a new high school at a new location.
- 36% of respondents support renovating the current high school at the current location.









In previous community outreach and facilities work, Idaho Falls High School has been identified as overcapacity and in need of major renovations and improvements. Tell us what you think would be the best way to update and improve Idaho Falls High School.

2,237

Build a new high School at a new locationBuilding at the current locationBuilding at the current locationaho Falls High School74%26%yline High School54%46%yline High School54%46%yune School55%42%yune School55%45%yune High School55%45%yung High School <td< th=""><th>By school</th><th></th><th></th><th>By affiliation</th><th></th><th></th></td<>	By school			By affiliation			
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unnyside Elementary School84%16%emple View Elementary School57%43%heresa Bunker Elementary School60%40%Vestside Elementary School62%38%agle Rock Middle School59%41%	Linden Park Elementary School	53%	47%				
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neresa Bunker Elementary School60%40%/estside Elementary School62%38%agle Rock Middle School59%41%	Sunnyside Elementary School	84%	16%				
Vestside Elementary School 62% 38% agle Rock Middle School 59% 41%	Temple View Elementary School	57%	43%				
agle Rock Middle School 59% 41%	Theresa Bunker Elementary School	60%	40%				
	Westside Elementary School	62%	38%				
aylorview Middle School 76% 24%	Eagle Rock Middle School	59%	41%				
	Taylorview Middle School	76%	24%				

SSESS. PLAN. FUND. BUILD.

SUM

4,228

JANUARY 2022 NARRATIVE RESULTS

In previous community outreach and facilities work, Idaho Falls High School has been identified as overcapacity and in need of major renovations and improvements. **Tell us what you think would be the best way to update and improve Idaho Falls High School**.

188 23	70% 9%
188	/*
57	21/0
57	21%
#	%
	#

Keep it as a future school for Idaho Falls continually growing population.

Career-Technical Center along with the district offices in the building.

D91 is far behind in providing necessary and appropriate educational opportunities with buildings that support the growing high school, junior high, and elementary students' needs.

Decisions about building a new school or repurposing/renovation should be made considering what is most cost effective for the taxpayers and while meeting students educational needs.

Keep for another use	#	%
Community/Recreation center	50	27%
Keep as a third HS	25	13%
Career & Techinical Education spaces	22	12%
Repurpose as a third MS	18	10%
Alternative/Magnet school	15	8%
Auditorium	9	5%
Administration	9	5%
Affordable housing	9	5%
Athletic fields/stadium	8	4%
Before/After care	4	2%
Natatorium	3	2%
Fieldhouse	3	2%
Specialized classrooms	3	2%
Post-secondary education	3	2%
Adequate capacity	2	1%
Special Education spaces	1	1%
Theater	1	1%
Business incubator	1	1%
Early education center	1	1%
New ES	1	1%



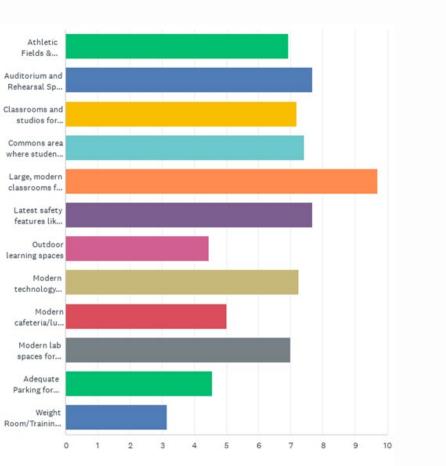
Other comments	#	%
Demolish		8 35%
Overall modernization	•	7 30%
Adequate parking		2 9%
Safety/Security: general		1 4%
Cost concerns		1 4%
Outdoor learning		1 4%
Safety/Security: entrance		1 4%
Safety/Security: metal detectors		1 4%
PA system upgrades		1 4%

Please rank the amenities you would like to see included in a new or renovated Idaho Falls High School.

Answered: 3,089 Skipped: 0

The top 5 amenities chosen were:

- Large modern classroom
- Auditorium
- Latest safety features
- Commons area
- Modern technology







Please rank the amenities you would like to see included in a new or renovated Idaho Falls High School.

By school

	Athletic Fields & Gymnasiums	Auditorium and Rehearsal Space for choir, band and othe performing arts	Classrooms and studios for art, potter, and other fine arts	Commons area where students can meet, collaborate on projects and gather fo special events	with the technology	Latest safety features like controlled access, clearer sight lines,	Outdoor learning space	Modern technology infrastructure throughout the building	Modern cafeteria/lunchroom/c ining space	Modern lab spaces fo science, technology, engineering, and math classes	Adequate Parking for	Weight Room/Training Facility
Idaho Falls High School		7 5	5 8	6	1	. 3	11	2	9	4	10	12
Skyline High School		7	2 5	4	1	. 3	11		9	8	10	12
Compass Academy		8 4	1 5	3	1	. 6	11	2	9	7	10	12
Emerson Alternative		8 6	5 2	7	1	. 5	10	3	9	4	11	12
D91 Online Academy		9	7 5	6	1	. 2	10	3	8	4	11	12
A. H. Bush Elementary School		8 5	5 4	3	1	. 2	10		9	7	11	12
Dora Erickson Elementary School		8	7 6	5	1	. 2	10	3	9	4	11	12
Edgemont Elementary School		8 5	5 7	6	1	. 2	11	3	9	4	10	12
Ethel Boyes Elementary School		8	3 4	7	1	. 2	10	6	9	5	11	12
Fox Hollow Elementary School		8	1 7	5	1	. 2	11	3	9	5	10	12
Hawthorne Elementary School		9 5	5 6	7	1	. 4	11	3	8	2	10	12
Linden Park Elementary School		8	1 6	7	1	. 2	10	3	9	5	11	12
Longfellow Elementary School		8	5 6	7	1	. 2	11		9	3	10	12
Sunnyside Elementary School		6 5	5 8	7	1	. 3	11	2	10	4	9	12
Temple View Elementary School		8	2 4	7	1	. 3	11	5	9	6	10	12
Theresa Bunker Elementary School		8	5 6	7	1	. 2	11	3	9	4	10	12
Westside Elementary School		8	3 7	6	1	. 2	11	5	9	4	10	12
Eagle Rock Middle School		8	6	7	1	. 2	11	4	9	5	10	12
Taylorview Middle School		7 5	5 8	6	1	. 3	11	2	9	4	10	12



Please rank the amenities you would like to see included in a new or renovated Idaho Falls High School.

By affiliation

	Athletic Fields & Gymnasiums	Auditorium and Rehearsal Space for choir, band and other performing arts	Classrooms and studios for art, pottery and other fine arts	students can meet,	learning, equipped with the technology	Latest safety features like controlled access, clearer sight lines,	Outdoor learning space	Modern technology infrastructure ⁵ throughout the building	Modern cafeteria/lunchroom/ ining space	Modern lab spaces for d science, technology, d engineering, and math classes	Adequate Parking for Students and Special	Weight Room/Training Facility
Parent		8 3	7	6	5 1	2	. 11	5	9	4	10	12
Student		3 4	5	2	. 1	e	5 9	7	8	10	11	12
Alumni		8 5	7	6	1	4	11	2	9	3	10	12
Parent of former student		8 5	7	6	1	4	11	2	9	3	10	12
Grandparent of current or former student		8 5	7	6	1	3	11	2	9	4	10	12
D91 Teacher or Staff		8 5	7	6	1	2	. 11	3	9	4	10	12
Community member who resides in D91		8 5	7	6	1	4	11	2	9	3	10	12
Community member who resides outside of D91		8 4	5	2	1	3	10	7	9	6	11	12



► JANUARY 2022 NARRATIVE COMMENTS



Please rank the amenities you would like to see included in a new or renovated Idaho Falls High School.

Top Ten Code % # 51 11% Natatorium 1 **Career & Techinical Education spaces** 37 8% 2 33 7% 3 Adequate bathrooms 32 7% 4 Fieldhouse 5 Athletic fields/stadium 26 6% 6 Specialized classrooms 16 4% 7 Library modernization 3% 14 Special Education spaces 14 3% 8 9 Adequate capacity 13 3% 12 10 Commons area

//

One building so that students don't have to walk long distances outside.

Restrooms need to be updated and refurbished

Students need wider stairwells. There needs to be more than one wheelchair ramp at the school. It would be ideal to have ramps for all entries to the building as well as basement and second floor access. Indoor sports facility for year-round training Career-Technical Center along with the district offices in the building.

Indoor swimming facility

Making sure it's a beautiful building with lots of natural light

2 3%	All other comments			
	ADA accessibility	Band/Orchestra room	Keep IFHS campus in-use	Tennis courts
	Adequate conference rooms	Banking space	Kitchen	Theater
	Adequate counseling rooms	Community/Recreation center	Natural light	Transportation for all
	Adequate electrical outlets	Cost concerns	New ES (south)	
	Adequate fitness area	Dance studio	Outdoor learning	
	Adequate parking	Day care	Overall modernization	
	Adequate sized cafeteria	Energy efficiency	PA system upgrades	
	Adequate sized hallways	Esports	Professional teacher office/collaboration area	
	Adequate storage	FACS	Roof improvements	
	Adequate teaching technology	Garden	Safety/Security: entrance	
al	Adqeuate nursing area	Historic preservation	Safety/Security: general	
ur -	Agricultural Facility	HVAC	Safety/Security: metal detectors	
	All of the above	Improved traffic flow	Security: general	
	Auditorium	Improved wayfinding	Separate bus & drop-off zone	

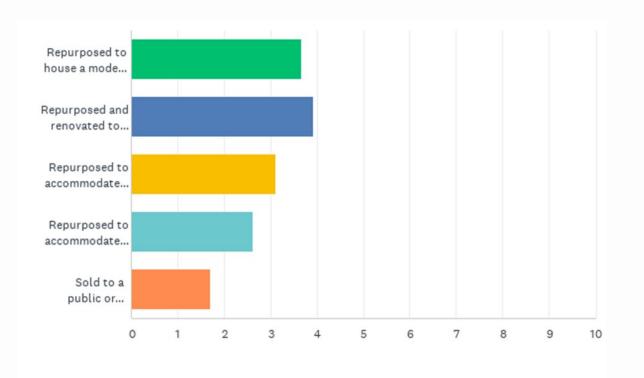


If Idaho Falls High School is rebuilt at a new location, please rank how you would like to see the current building(s) and campus utilized?

Answered: 2,893 Skipped: 196

40% of the respondents chose the option of repurposing and renovating the current IFHS to house a permanent CTE Center.

33% of the respondents chose the option of repurposing the current IFHS to a modern alternative high school.





If Idaho Falls High School is rebuilt at a new location, please rank how you would like to see the current building(s) and campus utilized?

By school Repurposed and Repurposed to Repurposed to Repurposed to house a renovated to house a accommodate other accommodate other Sold to a public or modern alternative permanent, modern and future district community uses with private entity high school Center for Careerneeds community partners **Technical Education** Idaho Falls High School Skyline High School **Compass Academy Emerson Alternative** D91 Online Academy A. H. Bush Elementary School Dora Erickson Elementary School **Edgemont Elementary School** Ethel Boyes Elementary School Fox Hollow Elementary School Hawthorne Elementary School Linden Park Elementary School Longfellow Elementary School Sunnyside Elementary School Temple View Elementary School Theresa Bunker Elementary School Westside Elementary School Eagle Rock Middle School Taylorview Middle School





If Idaho Falls High School is rebuilt at a new location, please rank how you would like to see the current building(s) and campus utilized?

By affiliation					
	Repurposed to house a modern alternative high school	Repurposed and renovated to house a permanent, modern Center for Career- Technical Education	Repurposed to accommodate other and future district needs	Repurposed to accommodate other community uses with community partners	Sold to a public or private entity
Parent	2	1	3	4	5
Student	1	2	3	4	5
Alumni	2	1	3	4	5
Parent of former student	2	1	3	4	5
Grandparent of current or former student	2	1	3	4	5
D91 Teacher or Staff	2	1	3	4	5
Community member who resides in D91	2	1	3	4	5
Community member who resides outside of D91	1	2	3	4	5

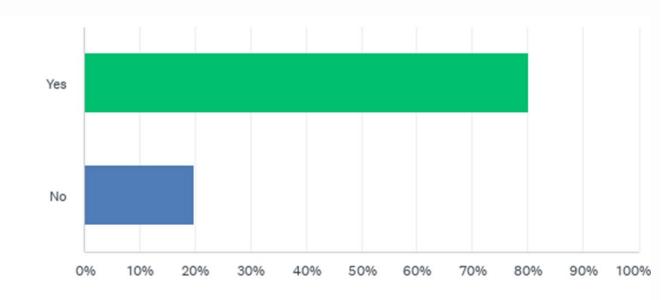




If Idaho Falls High School is rebuilt, do you support the new location near the corner of 49th and Holmes?

Answered: 2,989 Skipped: 100

Over 80% of the respondents supported the new location near 49th and Holmes for IFHS to be rebuilt.





Idaho Falls School District 91 A World Class Education

If Idaho Falls High School is rebuilt, do you support the new location near the corner of 49th and Holmes?

By school

	Yes	No
Idaho Falls High School	82%	18%
Skyline High School	77%	23%
Compass Academy	76%	24%
Emerson Alternative	68%	32%
D91 Online Academy	76%	24%
A. H. Bush Elementary School	67%	33%
Dora Erickson Elementary School	68%	32%
Edgemont Elementary School	84%	16%
Ethel Boyes Elementary School	75%	25%
Fox Hollow Elementary School	77%	23%
Hawthorne Elementary School	73%	27%
Linden Park Elementary School	65%	35%
Longfellow Elementary School	83%	17%
Sunnyside Elementary School	88%	12%
Temple View Elementary School	80%	20%
Theresa Bunker Elementary School	74%	26%
Westside Elementary School	81%	19%
Eagle Rock Middle School	80%	20%
Taylorview Middle School	83%	17%
SUM	5,168	1,353

By affiliation

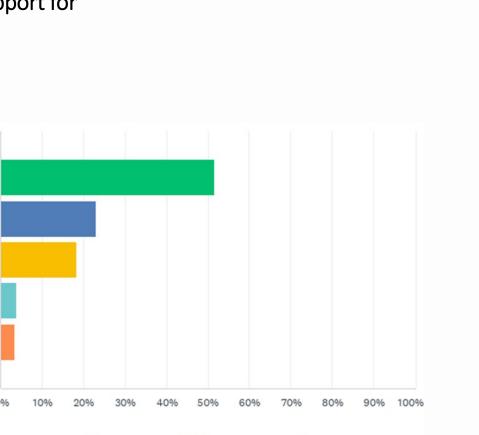
	Build a new high school at a new location	Renovate the current building at the current location		
Parent	84%		16%	
Student	73 <mark>%</mark>		27%	
Alumni	75%		25%	
Parent of former student	76%		24%	
Grandparent of current or former student	72%		28%	
D91 Teacher or Staff	89%		11%	
Community member who resides in D91	79%		21%	
Community member who resides outside of D91	83%		18%	
SUM	3,510		846	



In previous outreach and facilities work, Skyline High School has been identified as in need of major updates and improvements. Please indicate your level of support for major improvements and upgrades to Skyline High School.

Answered: 2,744 Skipped: 345

Over 74% of the respondents either strongly support or support major improvements and/or upgrades to Skyline HS.



Neutral

(no label)

Strong Sup.

Strongly Do..

Support

Idaho Falls

School District 91 A World Class Education



No Support

In previous outreach and facilities work, Skyline High School has been identified as in need of major updates and improvements. Please indicate your level of support for major improvements and upgrades to Skyline High School.



By school

	:	Strong support	Support	Neutral	Strongly do not support
Idaho Falls High School		40%	28%	26%	6%
Skyline High School		74%	17%	7%	2%
Compass Academy		45%	25%	26%	4%
Emerson Alternative		49%	26%	17%	9%
D91 Online Academy		51%	22%	12%	15%
A. H. Bush Elementary School		52%	31%	11%	5%
Dora Erickson Elementary School		46%	29%	18%	7%
Edgemont Elementary School		49%	26%	20%	6%
Ethel Boyes Elementary School		66%	22%	8%	4%
Fox Hollow Elementary School		65%	24%	8%	3%
Hawthorne Elementary School		45%	32%	19%	5%
Linden Park Elementary School		37%	27%	29%	6%
Longfellow Elementary School		50%	29%	17%	4%
Sunnyside Elementary School		42%	29%	24%	5%
Temple View Elementary School		66%	17%	11%	5%
Theresa Bunker Elementary School		34%	35%	24%	7%
Westside Elementary School		73%	18%	6%	3%
Eagle Rock Middle School		73%	19%	6%	2%
Taylorview Middle School		40%	30%	24%	6%
	SUM	3,374	1,522	1,039	272

By affiliation

	Strong support	Support	Neutral	Strongly do not support
Parent	57%	23%	18%	3%
Student	50%	23%	24%	4%
Alumni	59%	22%	13%	6%
Parent of former student	54%	27%	15%	5%
Grandparent of current or former student	43%	30%	20%	7%
D91 Teacher or Staff	57%	28%	14%	2%
Community member who resides in D91	55%	25%	16%	4%
Community member who resides outside of D91	59%	24%	13%	4%
SUM	2,287	1,006	709	144

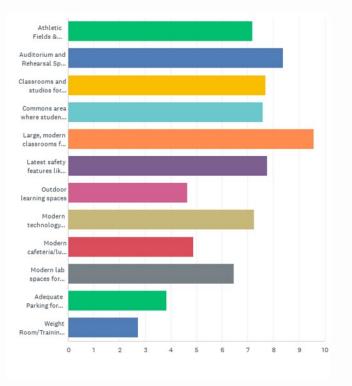
Please rank the amenities you would like to see included in a new or renovated Skyline High School.

Answered: 2,837 Skipped: 252

The top 5 amenities chosen were:

- Large modern classroom
- Auditorium
- Latest safety features
- Classrooms and studios for fine arts
- Commons area







Please rank the amenities you would like to see included in a new or renovated Skyline High School.

By school

	Athletic Fields & Gymnasiums	Auditorium and Rehearsal Space for choir, band and othe performing arts	Classrooms and studios for art, pottery and other fine arts	Commons area where students can meet, collaborate on projects and gather fo special events	with the technology	Latest safety features like controlled access clearer sight lines, g cameras, etc.		Modern technology infrastructure throughout the building	Modern cafeteria/lunchroom ining space	Modern lab spaces fo d science, technology, engineering, and mati classes		Weight Room/Training Facility
Idaho Falls High School		7	2 4	<u>ا</u>	5 1		3	10	6	9	8	11 12
Skyline High School		7	2 5	5 4	1 1		3	10	6	9	8	11 12
Compass Academy		8	2 3	3 4	1 1		6	10	5	9	7	11 12
Emerson Alternative		8	2 3	3	7 1		5	10	4	9	<mark>6</mark> :	1 1
D91 Online Academy		8	2 3	3	5 1		<mark>6</mark>	10	4	9	7	1 1
A. H. Bush Elementary School		8	2 3	5	5 1		6	10	4	9	7	1 1
Dora Erickson Elementary School		8	2 4	L	5 1		3	10	6	9	7	1 1
Edgemont Elementary School		8	2 6	5 4	1 1		3	10	5	9	7	1 1
Ethel Boyes Elementary School		8	3 5	5 (5 1		2	10	4	9	7	1 1
Fox Hollow Elementary School		8	2 7	· .	5 1		4	10	3	9	5	11 12
Hawthorne Elementary School		8	2 3	3	7 1		4	10	4	9	5	11 12
Linden Park Elementary School		8	3 4	L é	5 1		2	10	5	9	7	11 12
Longfellow Elementary School		8	2 4	l (5 1		3	10	4	9	7	11 12
Sunnyside Elementary School		7	<mark>2</mark> 6	5 5	5 1		3	10	4	9	8	11 12
Temple View Elementary School		8	2 5	5 (5 1		3	10	4	9	7	11 12
Theresa Bunker Elementary School		8	3 5	5 6	5 1		2	10	4	9	7	11 12
Westside Elementary School		7	<mark>2</mark> 8	8 6	5 1		3	11	4	9	5	.0 1.
Eagle Rock Middle School		8	2 6	5	5 1		4	10	3	9	7	11 12
Taylorview Middle School		7	2 4	L é	5 1		3	10	5	9	8	1 1



Please rank the amenities you would like to see included in a new or renovated Skyline High School.

By affiliation

	Athletic Fields & Gymnasiums	Auditorium and Rehearsal Space for choir, band and other performing arts	Classrooms and studios for art, pottery and other fine arts	Commons area where students can meet, collaborate on projects and gather fo special events	learning, equipped with the technology	Latest safety features like controlled access clearer sight lines,		Modern technology infrastructure throughout the building	Modern cafeteria/lunchroom/ ining space	Modern lab spaces for d science, technology, engineering, and math classes	Adequate Parking for	Weight Room/Training Facility
Parent		7	2 4		6 1		3	10	5	9 8	s <u>1</u>	.1 12
Student		1 2	2 5	j i	4 3		6	8	7	9 10) 1	.1 12
Alumni		8	2 6	;	7 1		4	10	3	9 5	<mark>i</mark> 1	.1 12
Parent of former student		8	l é		7 1		5	10	2	9 3	1	.1 12
Grandparent of current or former student		8	5 7	, (6 1		2	10	3	9 4	1	.1 12
D91 Teacher or Staff		8	1 5		7 1		2	10	3	9 6	j <u>1</u>	.1 12
Community member who resides in D91		8	3 6		7 1		4	10	2	9 5	i <u>1</u>	.1 12
Community member who resides outside of D91		8	2 3	5 · · · ·	4 1		5	10	6	9 7	1	.1 12



► JANUARY 2022 NARRATIVE RESULTS

Please rank the amenities you would like to see included in a new or renovated Skyline High School.

	, 0			
Top Ten	Code	#		%
	1 Natatorium		29	10%
	2 Agricultural Facility		21	7%
	3 Stadium		18	6%
	4 Adequate bathrooms		16	5%
	5 Auditorium		16	5%
	6 ADA accessibility		14	5%
	7 Athletic fields/stadium		13	4%
	8 Field house		10	3%
	9 Special Education spaces		10	3%
	10 Adequate counseling rooms		8	3%

"

Make sure the whole school has adequate wiring for their classrooms both electronically and computers

Functional Counseling for all staff to be near each other to collaborate. Big, welcoming College and Career Center within the counseling office

Modern agriculture facility for FFA students projects

Additional gym space to provide more access for youth sports, and ease the stress on gym conflicts throughout the district as well as protect our main gym from daily wear and tear

A front entrance that is easier to access and more visual from road

I think we need to be more ADA accessible for all the student who have special needs

WINDOWS and ENOUGH BATHROOMS!! SO TIRED of the endless bathroom lines

All other comments			
2nd gym	Banking space	Improved wifi	Roof improvements
Additional capacity	Baseball complex	Indoor track	Safety/Security: general
Adequate conference rooms	Choir room renovations	s Kitchen	Safety/Security: metal detectors
Adequate electrical outlets	Commons area	Laundry	Safety/Security: perimeter fencing
Adequate FFE	Dance studio	Library modernization	Safety/Security: safe rooms
Adequate fitness area	Day care	Movie room	Separate bus & drop-off zone
Adequate parking	Energy efficiency	Natural light	Specialized classrooms
Adequate sized cafeteria	Esports	Orchestra room	Specialized courses
Adequate sized classrooms	FACS	Outdoor classrooms	Tennis courts
Adequate sized hallways	Food pantry	Outdoor restrooms	Theater dressing rooms
Adequate storage	Garden	PA system upgrades	Track
Adequate teaching technology	/ HVAC	Planetarium	
Art rooms	Improved traffic flow	Preschool	
Band/Orchestra room	Improved wayfinding	Professional teacher office/collaboration area	



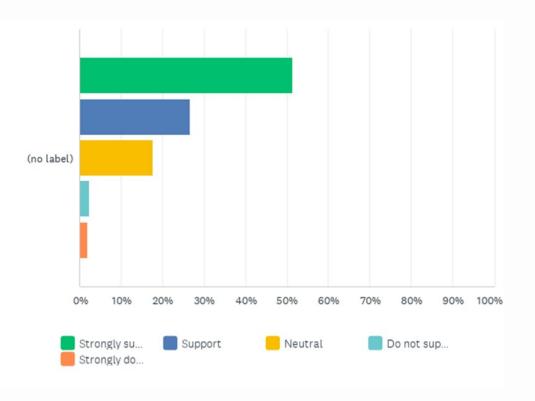


Idaho Falls School District 91 A World Class Education

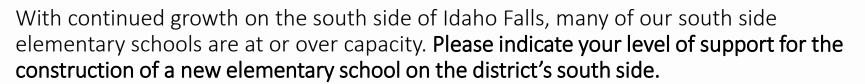
With continued growth on the south side of Idaho Falls, many of our south side elementary schools are at or over capacity. Please indicate your level of support for the construction of a new elementary school on the district's south side.

Answered: 2,699 Skipped: 390

Over 78% of the respondents either strongly support or support the construction of a new elementary school on the south side.







By school

	S	trongly support	Support	Neutral	Do not support
Idaho Falls High School		56%	26%	16%	2%
Skyline High School		48%	28%	21%	3%
Compass Academy		44%	33%	19%	4%
Emerson Alternative		45%	29%	22%	3%
D91 Online Academy		44%	31%	24%	1%
A. H. Bush Elementary School		44%	33%	18%	5%
Dora Erickson Elementary School		50%	34%	14%	2%
Edgemont Elementary School		59%	25%	14%	2%
Ethel Boyes Elementary School		57%	26%	13%	4%
Fox Hollow Elementary School		51%	27%	18%	3%
Hawthorne Elementary School		53%	26%	18%	3%
Linden Park Elementary School		54%	27%	15%	3%
Longfellow Elementary School		64%	22%	13%	1%
Sunnyside Elementary School		73%	17%	8%	2%
Temple View Elementary School		54%	27%	18%	1%
Theresa Bunker Elementary School		46%	27%	22%	5%
Westside Elementary School		50%	30%	18%	2%
Eagle Rock Middle School		47%	29%	22%	2%
Taylorview Middle School		59%	24%	15%	2%
	SUM	3,468	1,713	1,097	153

By affiliation

	Strongly support	Support	Neutral	Do not support
Parent	59%	24%	14%	2%
Student	35%	34%	29%	2%
Alumni	58%	28%	12%	2%
Parent of former student	58%	21%	16%	5%
Grandparent of current or former student	51%	27%	18%	5%
D91 Teacher or Staff	62%	24%	13%	1%
Community member who resides in D91	58%	25%	14%	3%
Community member who resides outside of D91	56%	26%	17%	1%
SUM	2,403	1,121	709	110

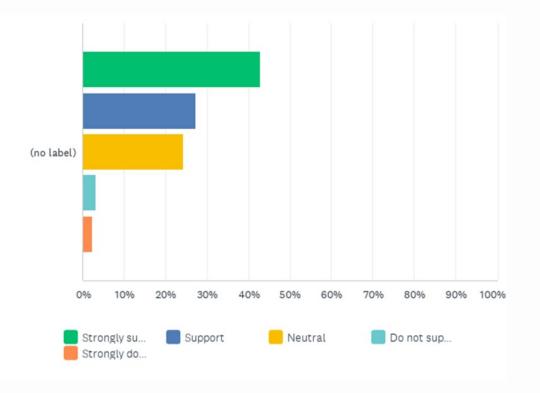


In previous community outreach and facilities work, Temple View Elementary School has been identified as in need of improvements, and, in addition, we are seeing increasing growth on the north side of Idaho Falls. Please indicate your level of support for construction of a new, larger elementary school on the district's north side that would replace Temple View Elementary School.

Answered: 2,699 Skipped: 390

Over 70% of the respondents either strongly support or support the construction of a new and larger Temple View ES on the north side.





In previous community outreach and facilities work, Temple View Elementary School has been identified as in need of improvements, and, in addition, we are seeing increasing growth on the north side of Idaho Falls. Please indicate your level of support for construction of a new, larger elementary school on the district's north side that would replace Temple View Elementary School.

By school

	Strongly support	Support	Neutral	Do not support
Idaho Falls High School	43%	28%	26%	3%
Skyline High School	46%	27%	24%	3%
Compass Academy	41%	32%	25%	2%
Emerson Alternative	48%	26%	22%	4%
D91 Online Academy	53%	22%	24%	1%
A. H. Bush Elementary School	40%	34%	22%	3%
Dora Erickson Elementary School	42%	36%	21%	2%
Edgemont Elementary School	49%	31%	17%	3%
Ethel Boyes Elementary School	56%	26%	15%	3%
Fox Hollow Elementary School	46%	28%	23%	3%
Hawthorne Elementary School	43%	28%	26%	4%
Linden Park Elementary School	39%	32%	25%	4%
Longfellow Elementary School	52%	26%	20%	2%
Sunnyside Elementary School	47%	25%	25%	2%
Temple View Elementary School	73%	16%	10%	1%
Theresa Bunker Elementary School	36%	31%	29%	4%
Westside Elementary School	48%	27%	23%	2%
Eagle Rock Middle School	47%	28%	22%	3%
Taylorview Middle School	42%	28%	26%	3%
SL	JM 2,942	1,775	1,487	180

By affiliation

	Strongly support	Support	Neutral	Do not support
Parent	49%	25%	23%	3%
Student	31%	32%	35%	2%
Alumni	50%	26%	20%	4%
Parent of former student	49%	25%	21%	4%
Grandparent of current or former student	44%	28%	20%	8%
D91 Teacher or Staff	53%	29%	18%	1%
Community member who resides in D91	48%	26%	22%	3%
Community member who resides outside of D91	51%	29%	18%	3%
SUM	2,007	1,171	1,011	124



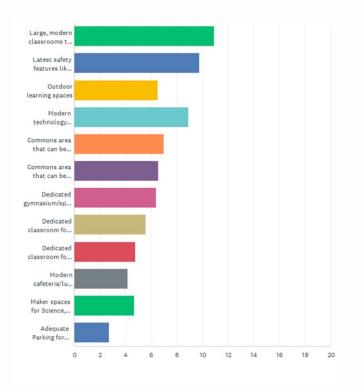
Please rank the amenities you would like to see included in any new elementary school.



Answered: 2,699 Skipped: 390

The top 5 amenities chosen were:

- Large modern classroom
- Latest safety features
- Modern technology
- Commons area
- Outdoor learning space





Please rank the amenities you would like to see included in any new elementary school.

By school

	Large, modern classrooms that can accommodate flexible learning today and into tomorrow	Latest safety features like controlled access, clearer sight lines, cameras, etc.		Modern technology infrastructure throughout the building	Commons area that can be used for small group work and interventions	Commons area that can be used for whole school assemblies & special events	Dedicated gymnasium/space for PE classes	Dedicated classroom for music classes	Dedicated classroom for art classes	Modern cafeteria/lund hroom space		Adequate Parking for Students(?) STAFF??? PARENTS?? and Special Events
Idaho Falls High School	1	. 2	2 7	3	4	L 5	6	8	10	11	9	12
Skyline High School	1	. 2	2 5	3	4	6	7	8	9	11	10	12
Compass Academy	1	. 2	2 5	3	4	6	7	8	9	11	10	12
Emerson Alternative	1	. 2	2 5	3	4	l 6	7	8	10	11	9	12
D91 Online Academy	1	. 2	2 5	3	4	1 7	6	8	10	11	9	12
A. H. Bush Elementary School	1	. 2	2 7	3	4	L 5	6	8	9	11	10	12
Dora Erickson Elementary School	1	. 2	2 5	3	4	6	7	8	9	11	10	12
Edgemont Elementary School	1	. 2	2 7	3	4	L 5	6	8	9	11	10	12
Ethel Boyes Elementary School	1	. 2	2 5	3	4	6	7	8	10	11	9	12
Fox Hollow Elementary School	1	. 2	2 7	3	4	L 5	6	8	10	11	9	12
Hawthorne Elementary School	1	. 2	2 5	3	4	1 7	6	8	9	11	10	12
Linden Park Elementary School	1	. 2	2 5	3	4	6	7	8	9	11	10	12
Longfellow Elementary School	1	. 2	2 7	3	4	L 5	6	8	10	11	9	12
Sunnyside Elementary School	1	. 2	2 7	3	4	L 5	6	8	10	11	9	12
Temple View Elementary School	1	. 2	2 7	3	θ	5 4	5	9	10	11	8	12
Theresa Bunker Elementary School	1	. 2	2 7	3	4	6	5	8	11	. 10	9	12
Westside Elementary School	1	. 2	2 7	3	5	6	4	8	10	11	9	12
Eagle Rock Middle School	1	. 2	2 7	3	4	L 5	5	8	10	11	9	12
Taylorview Middle School	1	. 2	2 7	3	4	L 5	6	8	10	11	9	12





Please rank the amenities you would like to see included in any new elementary school.

By affiliation

	Large, modern classrooms that can accommodate flexible learning today and into tomorrow	Latest safety features like controlled access, clearer sight lines, cameras, etc.		Modern technology infrastructure throughout the building	Commons area that can be used for small group work and interventions	Commons area that can be used for whole school assemblies & special events	Dedicated gymnasium/space for PE classes	Dedicated classroom for music classes	Dedicated classroom for art classes	Modern cafeteria/lunc hroom space	Technology, Engineering	Parking for
Parent	1	2	7	3	4	5	6	8	10	11	9	12
Student	1	2	3	4	5	6	7	8	9	10	11	12
Alumni	1	2	7	3	4	5	6	8	10	11	9	12
Parent of former student	1	2	10	3	4	6	5	7	9	11	8	12
Grandparent of current or former student	1	2	8	3	4	5	6	7	11	10	9	12
D91 Teacher or Staff	1	2	8	3	4	6	5	7	9	11	10	12
Community member who resides in D91	1	2	9	3	4	6	5	7	10	11	8	12
Community member who resides outside of D91	1	2	7	3	5	4	6	8	9	11	10	12



► JANUARY 2022 NARRATIVE RESULTS



Please rank the amenities you would like to see included in any new elementary school.

Top Ten	Code	ŧ.	ŧ	%
	1 Adequate playground		27	13%
	2 Library modernization		16	8%
	3 Adequate conference rooms		13	6%
	4 Fieldhouse		12	6%
	5 Special Education spaces		11	5%
	6 Separate bus & drop-off zone		9	4%
	7 ADA accessibility		7	3%
	8 Adequate storage		7	3%
	9 Adequate counseling rooms		7	3%
-	10 Specialized classrooms		6	3%

Make sure a parent drop off and pick up lane is thought through to with safety and helps flow of traffic

A new school should be a safe haven, but not look like a prison. Safety and security should be integrated so that students feel safe without being burdened by fear.

A library/media/computer room is essential for primary youth to learn research, analysis, collaboration, speech and presentation skills. Modern ADA bathroom facilities for all

All of 1-12 above are important in elementary schools.

Balance out school enrollment first and update the schools before building new school or replacing them.

All other comments

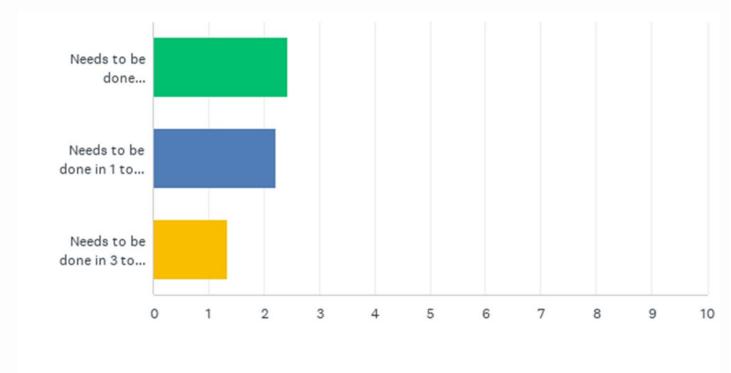
Additional capacity	Community/Recreation center
Adequate capacity	Cost concerns
Adequate parking	Energy efficiency
Adequate sized cafeteria	Garden
Adequate sized hallways	HVAC
Adequate teaching technology	Improved wayfinding
All of the above	Kitchen
Alternative energy	Natatorium
Athletic fields/stadium	Natural light
Auditorium	Outdoor learning
Balance utilization	Professional teacher office/collaboration area
Bike racks	Roof improvements
Bomb shelter	Safety/Security: entrance
Commons area	Safety/Security: general

Updating and improving Idaho Falls High School

Answered: 2,596 Skipped: 493

The majority of responses indicated IFHS needs to be updated and improved immediately.





Updating and improving Idaho Falls High School



By school By affiliation Needs to be done in 1 to 3 done in 3 to 5 done in 1 to 3 done in 3 to 5 done done immediately years years immediately years years Parent 1 2 Idaho Falls High School 2 Student 2 1 Skyline High School 2 3 Alumni 1 2 2 3 **Compass Academy** Parent of former student 1 2 2 3 Emerson Alternative Grandparent of current or former student 2 1 2 D91 Online Academy 3 D91 Teacher or Staff 2 1 A. H. Bush Elementary School 2 3 2 Community member who resides in D91 1 2 Dora Erickson Elementary School 3 Community member who resides outside of D91 2 **Edgemont Elementary School** 2 3 Ethel Boyes Elementary School 2 1 3 Fox Hollow Elementary School 2 1 3 2 3 Hawthorne Elementary School 2 3 Linden Park Elementary School Longfellow Elementary School 2 3 2 3 Sunnyside Elementary School 2 3 Temple View Elementary School Theresa Bunker Elementary School 2 3 Westside Elementary School 3 2 1 2 3 Eagle Rock Middle School

2



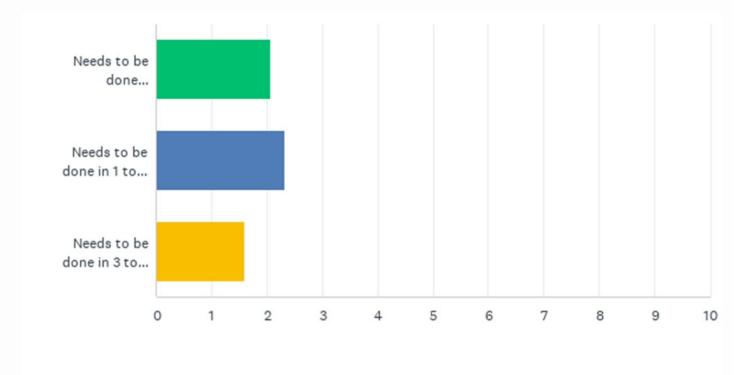
Taylorview Middle School

Updating and improving Skyline High School

Answered: 2,596 Skipped: 493

The majority of responses indicated Skyline HS needs to be updated and improved in the next 1 to 3 years.







Updating and improving Skyline High School



By school			By affiliation			
		leeds to be Needs to be one in 1 to 3 done in 3 to 5 ears years		Needs to be done immediately	done in 1 to 3	
Idaho Falls High School	2	1 3	Parent	2	1	
Skyline High School	1	2 3	Student	1	2	
Compass Academy	2	1 3	Alumni	2	1	
Emerson Alternative	2	1 3	Parent of former student	2	1	
D91 Online Academy	2	1 3	Grandparent of current or former student	2	1	
A. H. Bush Elementary School	2	1 3	D91 Teacher or Staff	2	1	
Dora Erickson Elementary School	2	1 3	Community member who resides in D91	2	1	
Edgemont Elementary School	2	1 3	Community member who resides outside of D91	1	2	
Ethel Boyes Elementary School	2	1 3				
Fox Hollow Elementary School	2	1 3				
Hawthorne Elementary School	2	1 3				
Linden Park Elementary School	3	1 2				
Longfellow Elementary School	2	1 3				
Sunnyside Elementary School	2	1 3				
Temple View Elementary School	2	1 3				
Theresa Bunker Elementary School	3	1 2				

ASSESS. PLAN. FUND. BUILD.

2

2

1

2

Westside Elementary School

Eagle Rock Middle School

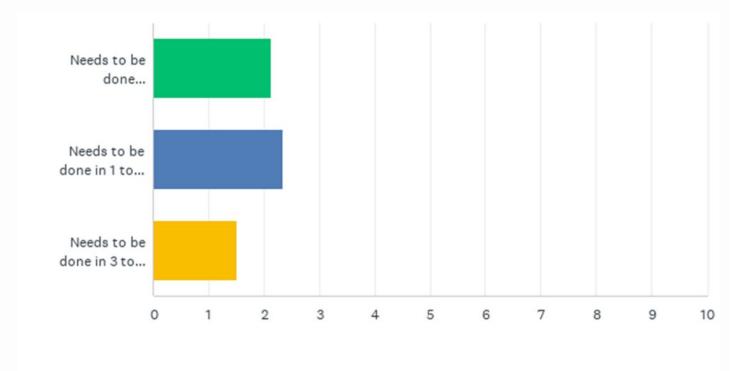
Taylorview Middle School

Building a new elementary school on the district's south side.

Answered: 2,596 Skipped: 493

The majority of responses indicated a new elementary needs to be built in the next 1 to 3 years.





Building a new elementary school on the district's south side.

2

2

2

1



By school By affiliation Needs to be done in 1 to 3 done in 3 to 5 done in 1 to 3 done in 3 to 5 done done immediately years years immediately years years Parent 2 Idaho Falls High School 2 Student 2 Skyline High School 2 3 2 Alumni 1 2 3 **Compass Academy** 2 Parent of former student **Emerson Alternative** 2 Grandparent of current or former student 1 D91 Online Academy 2 3 D91 Teacher or Staff 2 1 A. H. Bush Elementary School 3 2 2 Community member who resides in D91 1 Dora Erickson Elementary School 2 3 Community member who resides outside of D91 2 **Edgemont Elementary School** 2 3 Ethel Boyes Elementary School 2 Fox Hollow Elementary School 2 Hawthorne Elementary School 2 3 Linden Park Elementary School 2 Longfellow Elementary School 2 3 2 Sunnyside Elementary School 3 Temple View Elementary School 2 1 3 Theresa Bunker Elementary School 2 3

3



Westside Elementary School

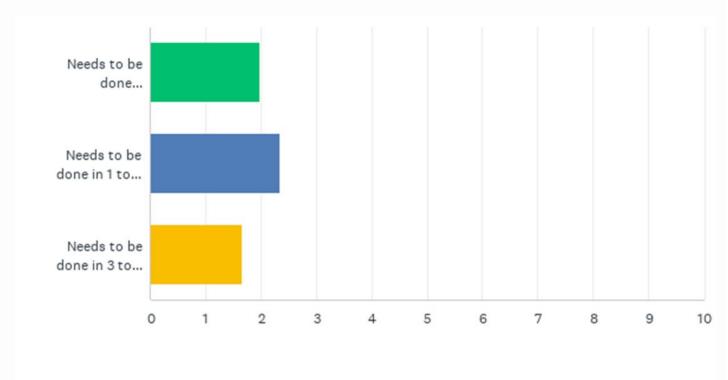
Eagle Rock Middle School Taylorview Middle School

Building a new elementary school to replace Temple View on the district's north side.



Answered: 2,596 Skipped: 493

The majority of responses indicated a new elementary to replace Temple View needs to be built in the next 1 to 3 years.





Building a new elementary school to replace Temple View on the district's north side.



By school

	Needs to be done immediately	Needs to be done in 1 to 3 years	Needs to be done in 3 to 5 years	
Idaho Falls High School	2	1	3	
Skyline High School	2	1	3	
Compass Academy	2	1	3	
Emerson Alternative	2	1	3	
D91 Online Academy	2	1	3	
A. H. Bush Elementary School	2	1	3	
Dora Erickson Elementary School	2	1	3	
Edgemont Elementary School	2	1	3	
Ethel Boyes Elementary School	2	1	3	
Fox Hollow Elementary School	2	1	3	
Hawthorne Elementary School	2	1	3	
Linden Park Elementary School	2	1	3	
Longfellow Elementary School	2	1	3	
Sunnyside Elementary School	2	1	3	
Temple View Elementary School	1	2	3	
Theresa Bunker Elementary School	3	1	2	
Westside Elementary School	2	1	3	
Eagle Rock Middle School	2	1	3	
Taylorview Middle School	2	1	3	

By affiliation

	Needs to be done immediately		Needs to be done in 3 to 5 years
Parent	2	1	3
Student	2	1	3
Alumni	2	1	3
Parent of former student	2	1	3
Grandparent of current or former student	2	1	3
D91 Teacher or Staff	2	1	3
Community member who resides in D91	2	1	3
Community member who resides outside of D91	2	1	3





Please indicate your affiliation to the school district. (Check all that apply)

	Parent Student Alumni		Alumni	Parent of former student	Grandparent of current or former student	D91 Teacher or Staff	Community member who resides in D91	rocidoc	
Idaho Falls High School	33%	9%	10%	11%	3%	11%	21%	1%	
Skyline High School	28%	20%	8%	9%	3%	12%	18%	2%	
Compass Academy	24%	20%	6%	11%	4%	14%	18%	3%	
Emerson Alternative	17%	8%	9%	16%	7%	19%	19%	4%	
D91 Online Academy	23%	14%	8%	11%	5%	17%	18%	3%	
A. H. Bush Elementary School	20%	10%	11%	11%	5%	21%	16%	5%	
Dora Erickson Elementary School	22%	9%	10%	11%	7%	20%	19%	3%	
Edgemont Elementary School	28%	6%	11%	13%	6%	14%	19%	3%	
Ethel Boyes Elementary School	27%	9%	9%	10%	4%	19%	19%	3%	
Fox Hollow Elementary School	26%	12%	8%	11%	4%	17%	18%	3%	
Hawthorne Elementary School	24%	7%	9%	10%	7%	18%	22%	3%	
Linden Park Elementary School	26%	7%	11%	10%	5%	17%	21%	4%	
Longfellow Elementary School	32%	6%	12%	11%	4%	12%	21%	1%	
Sunnyside Elementary School	38%	6%	9%	10%	4%	10%	22%	2%	
Temple View Elementary School	26%	11%	9%	11%	6%	14%	19%	4%	
Theresa Bunker Elementary School	22%	7%	8%	12%	6%	20%	20%	5%	
Westside Elementary School	31%	10%	9%	10%	4%	15%	20%	2%	
Eagle Rock Middle School	29%	13%	9%	10%	4%	13%	20%	2%	
Taylorview Middle School	35%	7%	10%	12%	3%	11%	22%	1%	
SUM	4,059	1,522	1,263	1,462	569	1,846	2,747	304	



STEERING COMMITTEE #1 January 25, 2022

ASSESS. PLAN. FUND. BUILD.

- STEERING COMMITTEE #1 MEETING SUMMARY
 - Our first meeting was held on January 25th with about 30 members attending.
 - After a short presentation, the committee reviewed the community survey results.
 - The committee was also charged with discussing and coming to consensus on edits to the 2019 recommendations that would help in the creation of the next community outreach survey.



1. Build New IFHS on New site. 2. Renovate SHS include * Auditorium Filarger classrooms Safety Fine Arts Commons area 3. Re-purpose Current IFHS * CTE - Alternative School 4. Rebuild Linden Park-Onsite * New Elementary South - Supert Growth Rebuild Temple View-North Early Child hood Center - Bunker 5. Consider - MS System 9.72 10.12 9.12





STEERING COMMITTEE #1 COMMUNITY SURVEY PREVIEW

A brief two-question survey identifies the four major projects that were consensus recommendations from the Steering Committee's work on January 25. Responses will be reviewed by the Steering Committee again on February 17th and will help inform a Facilities Master Plan for Idaho Falls School District 91.

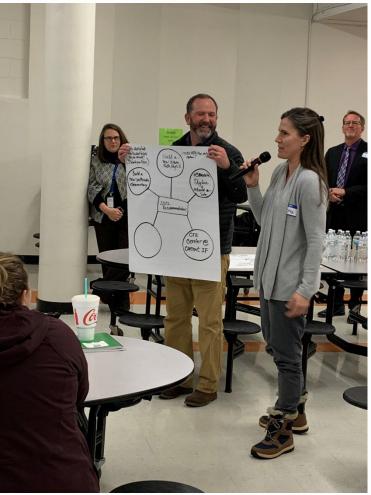
DRAFT Recommendations include:

- **Build a new IFHS on the new site** near the corner of 49th & Holmes. The existing IFHS campus would be renovated as the home of the District's CTE center and Alternative High School.
- **Perform a major renovation to Skyline HS**, to include adding an auditorium.
- **Rebuild Temple View ES on a new site on the north side** of the district (potential site is already owned by the District). The existing Temple View ES site would be repurposed for another use, and community feedback would be sought prior to so doing.
- **Build a new elementary school on the south side** of the District to relieve overcrowding (potential sites are already owned by the District).

1. Please indicate your level of support for these DRAFT recommendations, as a whole, for Idaho Falls School District 91.

2. Are there any changes you would suggest to these DRAFT recommendations? If yes, please describe.







COMMUNITY MEETING February 2, 2022

- COMMUNITY MEETING #1
 MEETING SUMMARY
 - Our first meeting was held on February 2 with about 50 stakeholders attending.
 - After a short presentation, the attendees broke into small groups and discussed the revised recommendations.
 - The attendees were charged with discussing and coming to consensus on the questions from the community outreach survey. Small group discussions were facilitated by steering committee members.
 - 6 Groups Strongly Support, 4
 Support, and 1 Neutral







COMMUNITY DIALOGUE

SMALL GROUP MEETING NOTES

Comments



Property for Skyline HS renovation is reasonable to taxpayer. Also, the renovation does not keep growing without end.

There needs to be community input on boundary changes – involve teachers at the school – those who know how boundary changes will affect them.

We need to address the overcrowding on west side because of new developments and many new young families who haven't even entered the school system yet.

This proposal does not address the west side at all.

District would need to do a good job of communicating past the "sticker shock" and communicating real cost to homeowners and how it equals to cost per month. Some districts have shown it as giving up so many cups of Starbucks or Happy Meals per month, because our kids are worth it!

Also people might like that the IFHS building would be more preserved as a CTE than if a major remodel/rebuild was done!

Alternate HS at old Temple View building and add magnet, STEM, performing arts MS and HS at IFHS.

Bussing town kids out to new IFHS location.

Bussing CTE kids – losing instructional time.

Fiscal responsibility – build wisely!

New elementaries with boundaries redrawn.

Concern with pulling IFHS out of community – don't want an abandoned building and don't want to have to bus students too far.

IFHS repurposed – Can't be brought up to working condition?

Would like to see in writing up front that the current bond is set to expire in 2023 and it wouldn't increase our taxes to pass a new bond.



COMMUNITY DIALOGUE SMALL GROUP MEETING NOTES



Comments Would like to make sure security, traffic flow, and transportation have been addressed.

Bond needs to be clear about what it is paying for exactly and it won't increase their taxes.

Raise awareness of IFHS over-crowding issue.

If there is a reasonable plan for funding and we build ahead of capacity

Impact on transportation in the community.

Pulling IFHS out of the community location.

Shifting an entire population/boundaries.

Traffic flow

Possibility of Temple View becoming an ECC or kindergarten center.

Questions What happens to Emerson?

Would Skyline and IFHS still share the stadium?

Price tag and taxes?

What is the plan for the new school?

Boundary changes?

What does CTE look like?

What is the walking population of IFHS?

Is it cost effective to renovate IFHS and keep both the current CTE and Emerson building operating, or is it more effective to build a new IFHS and consolidate Emerson and the CTE program? Thinking about future facility maintenance and operating costs.

FEBRUARY 2022 COMMUNITY SURVEY DATA





The community survey went from February 11th – 15th. The survey was available in both English and Spanish. The intent of this survey was to collect input regarding a DRAFT set of recommendations based on previous survey results, along with input from a steering committee of parents, patrons and staff, and the previous facilities work completed in 2019.

1,245 total respondents



- Build a new IFHS on the new site near the corner of 49th & Holmes. The existing IFHS campus would be renovated as the home of the District's CTE center and Alternative High School.
- Perform a major renovation to Skyline HS, to include adding an auditorium.
- Rebuild Temple View ES on a new site on the north side of the district (potential site is already owned by the District). The existing Temple View ES site would be repurposed for another use, and community feedback would be sought prior to so doing.
- Build a new elementary school on the south side of the District to relieve overcrowding (potential sites are already owned by the District).

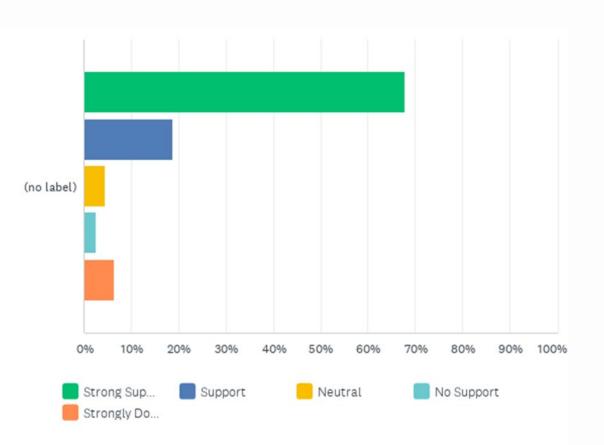


FEBRUARY 2022 SURVEY RESULTS



Answered: 1,238 Skipped: 7

- 87% (1,071) of the respondents either strongly support or support the DRAFT recommendations.
- 10% (112) of the respondents do not support or strongly do not support the DRAFT recommendations.







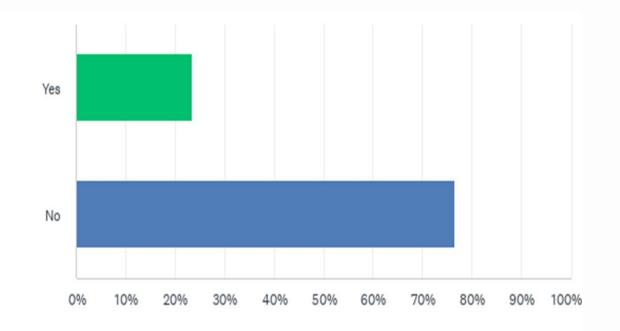
FEBRUARY 2022 SURVEY RESULTS



Are there any changes you would suggest to these DRAFT recommendations? If yes, please describe.

Answered: 1,193 Skipped: 52

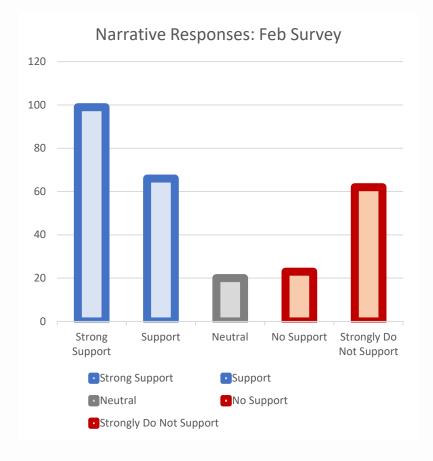
- 23% (280) of the respondents had suggested changes to the DRAFT recommendations.
- 77% (913) of the respondents did not have any changes to the DRAFT recommendations.



► FEBRUARY 2022 NARRATIVE RESULTS



 61% of the 270 respondents who provided narrative comments expressed Strong Support or Support for the plan (31% No Support or Strongly Do Not Support, and 8% Neutral).



► FEBRUARY 2022 NARRATIVE RESULTS

 The top ten categories of response themes are below by count and level of support. Those who supported the recommendations noted overcrowding, traffic (on/off campus), building conditions and lack of adequate learning spaces and technology infrastructure as key concerns.



 Those who did not support the recommendations noted cost concerns as a primary reason, often suggesting that boundary changes and modest renovations would be sufficient and less costly.

Top Ten			Strong	Support	Neutral	No	Strongly Do
Response	CODE	#	Support			Support	Not Support
Types		-+	-	•	•	•	-
1	Keep IFHS & renovate	53	2%	12%	10%	29%	48%
2	Qualified support	39	31%	56%	5%	3%	5%
3	Questioning proposed new HS location	21	48%	29%	19%		5%
4	Cost concerns	15	7%			13%	80%
5	Equitable investment in Skyline	14	64%	29%		7%	
6	Overall against new construction, renovate & change boundaries	13	0%	15%	8%	8%	69%
7	Overall support	11	73%	27%			
8	Support for new schools to accommodate growth	10	60%	30%	10%		
9	Phase the plan due to cost concerns	9	33%	22%	22%		22%
10	Athletic fields/stadium	6	100%				
10	Keep IFHS as a third HS	6	17%	17%		17%	50%
10	Need additional ES capacity	6	67%	17%		17%	

FEBRUARY 2022 EXAMPLE NARRATIVE RESULTS



Please make the building of a new Idaho Falls High School your top priority. The current school is so overcrowded that the students walk to and from school in sub zero weather with no coats on because they can't get into their lockers and don't want to carry coats around all day. The overcrowded school is a health hazard in so many ways.

Parents in the district are supportive of rebuilding IFHS, however the voting population hasn't shown themselves to be. I think there may be more support community wide (voters) on a HUGE renovation to IFHS within the voting community. If the plan is to move forward with a NEW IFHS in a new location there must be a crystal clear plan for use of the current IFHS building, not having a clear plan will turn voters off and look like unwise use of facilities.

Put money into the kids' education more than schools

Pay some of the bonds first before getting more in debt.

Skyline High School needs a new roof! There are lots of problems with water leaking into classrooms!

I think the new high school and elementary schools need to be prioritized over renovations to other buildings

If you don't build a football field at the new location I will vote no. If you are going to build something than do it correctly. It's not safe for kids to drive across town for practice.



- 1. Given the feedback from the Community Meeting, the second survey, and the new information on the narrative responses to the first survey, are there any modifications you would make to your feedback from the first Steering Committee meeting? Are there any changes to what you would recommend be in the facilities master plan as a priority project?
- 2. Once the Board of Trustees finalize a long-range facilities plan, what are the key obstacles and opportunities that you would want the Board to be aware of and consider when implementing the plan?





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